

# **FY 2014 BUDGET PROPOSAL**

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**CHITTENDEN SOLID WASTE DISTRICT  
1021 REDMOND ROAD  
WILLISTON, VT 05495  
802-872-8100**



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**CHITTENDEN SOLID WASTE DISTRICT**  
**Fiscal Year 2014 Proposed Budget**  
**ASSUMPTIONS AND HIGHLIGHTS**  
**GENERAL FUND BUDGET**

	<b>FY13 APPROVED BUDGET</b>	<b>FY14 PROPOSED BUDGET</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Operating Expenditures	\$8,980,061	\$8,739,954	(\$240,107)	-2.7 %
Operating Revenues	\$8,728,340	\$9,183,678	\$455,338	+5.2 %
Net Revenue (Expenditures)	<u>(\$251,721)</u>	<u>\$443,724</u>		
Transfers To Reserves	(\$348,062)	(\$562,879)		
Transfers From Reserves	\$228,723	\$233,671		
Net Amount, Increase (Decrease) In Beginning Fund Balance	(\$371,060)	\$114,516		

**Major Assumptions – Revenues:**

1. **Solid Waste Management Fee (SWMF)** rate is being increased by \$4.94 per ton, from \$22.06 to \$27.00 per ton. The total number of tons subject to this fee for FY14 is expected to be 114,000, reduced from the FY13 estimate of 120,000 tons, based on historical data and management's best projections for the near future. The resulting SWMF revenue budgeted for FY14 is \$2,972,076 – a \$324,876 (12.3%) increase over the FY13 budget of \$2,647,200.
2. **Tipping fees** budget is increased by \$542,358. Rate increases are planned for tipping fees at the Materials Recovery Facility (increased to \$6.50 per ton In-District materials and \$16.50 per ton for Out-of-District materials), the Drop-Off Centers (the first rate increase in six years for this program), and at the Green Mountain Compost facility (\$40 per ton in FY14, up from \$37.50 per ton in FY13).
3. **Sale of Material** revenue is projected to decrease by \$386,810, primarily associated with the reduction in inventory of compost products that will be ready and available for sale in FY14 as compared with what had been projected when the FY13 budget was originally developed, as the program recovers from the herbicide impacts that occurred in the summer of 2012. Additionally, the MRF program is budgeting an average price for recyclable materials of \$95.46 per ton, down from \$99.80 per ton in FY13.

**Major Assumptions – Expenditures:**

1. Personnel costs include **38.87 Full Time Equivalent** positions, down by 2.02 FTE from FY13; the primary component of this difference is the reduction in staffing for the compost facility for FY14.
2. Existing pay grades will be adjusted upward by a **Cost Of Living Adjustment (COLA)** of **1.92%** effective with the start of the FY14 year. Additionally, effective with the start of the 2014 Fiscal Year, a new pay plan will be implemented, which contains 20 steps per pay grade, with variable increments between steps (rather than the straight-lined 30 equal steps which the former pay plan contained).
3. Employees will contribute approximately 11 percent of the overall total **health insurance premium** costs, using a percentage-of-base-salary method for individual employee contributions.

Highlights:

1. Transfers to /from reserves:
  - a. Undesignated Fund Balance – there is a budgeted credit to the Undesignated Fund Balance of \$189,516, which represents the Solid Waste Management Fee revenues expected to be generated in excess of the needed program subsidies for the FY14 year. This excess will cover some minor future years' cost increases without the need to raise rates immediately.
  - b. Rate Stabilization – The rate increases for fees charged at the Drop-Off Centers are intended to be good for several years, to avoid the need to increase fees too frequently. The FY14 budget includes creation of a new "Rate Stabilization Reserve" account, with a budgeted deposit of \$99,784, which is the expected net residual earnings generated by the DOC revenues for FY14. This reserve can be tapped in future years as needed, in order to smooth out the need for rate increases.
  - c. Facilities Improvement Reserve – This budget provides for transfers to this reserve account in the amount of \$411,595, to provide for future capital acquisitions and improvements.
2. Salaries and personnel benefits: Budgeted lower by about 4.4%, or about \$138,600, as compared to FY13. This is associated with reduction in staffing for the Green Mountain Compost facility and the latex paint recycling program for FY14, as well as elimination of the budget for two potential positions that had been provided for in the FY13 PUD budget, partially offset by salary increases of a COLA of 1.92% and 1.25% merit step increases for existing staff.
3. Professional Services: Budget decreased by 2.7% despite a \$50,000 increase in Legal Fees as CSWD tries to recover the losses from the herbicide exposure to our compost. Offsetting decreases in expenses are from utilizing less outside contractors in Future Projects and Compost Programs.
4. Other Services: Budgeted higher by \$106,000 (3%) in FY14 as compared to the prior year, primarily due to the expected increase in facilities management costs for the MRF, tied to increases in tipping fees and the associated contractual obligations for operating costs. These increases are partially offset by a continued decrease in Sludge Management due to recycling options at a lower cost as well as lower tonnages due better treatment technologies.
5. Printing and Advertising: Budgeted expenses are lower by about \$49,000 (24%) compared to FY13, primarily related to suspending much of the marketing effort for the compost program for most of FY14, until sufficient stock of saleable inventory can be produced.
6. General Supplies: Budget for this category is lower by \$73,000 in FY14 vs. FY13, as the compost facility will incur lowered costs of production in the FY14 year associated with reduced costs of certain inputs and no expected costs associated with bagging product for distribution.
7. Other Charges: Budgeted lower by \$74,000 (33%) for FY14, due to elimination of the Tire & Appliance Roundups and reduction in funding for certain recycling and composting container grants.
8. In addition to the routine services that CSWD provides, there are some special studies that will continue in FY14:
  - a. An analysis of alternatives to process wastewater biosolids in the future, funded from a reserve account (\$100,000).
  - b. Additional work on a Consolidated Collection System Design - \$45,000 from Solid Waste Management Fees.

# Chittenden Solid Waste District

## Solid Waste Management Fee (SWMF) Rate Increase 2013

- > Assessed on each ton of waste generated in Chittenden County destined for disposal
- > Not assessed on material recycled
- > Used for approximately 33% of CSWD's annual budget (remaining revenues from tip fees and sale of materials)
- > Applicable tonnage expected to decrease over next few years (please see next page)
- > Increase scheduled to be effective Sept 1, 2013 after public hearing and comment period

Current SWMF, per ton	\$22.06	Second increase since 1993
Proposed SWMF, per ton	\$27.00	To be effective September 1, 2013
Increase, per ton	\$4.94	22.4%

SWMF, per ton if inflated by CPI = \$29.05 from September 1993 through April 2013

SWMF Impact on:	Current	Proposed	Difference	
Household	\$ 19.87	\$24.31	\$4.45	per year
Commercial 4 cy/week	\$ 229.42	\$280.80	\$51.38	per year
C&D rolloff container	\$ 88.24	\$108.00	\$19.76	per pull

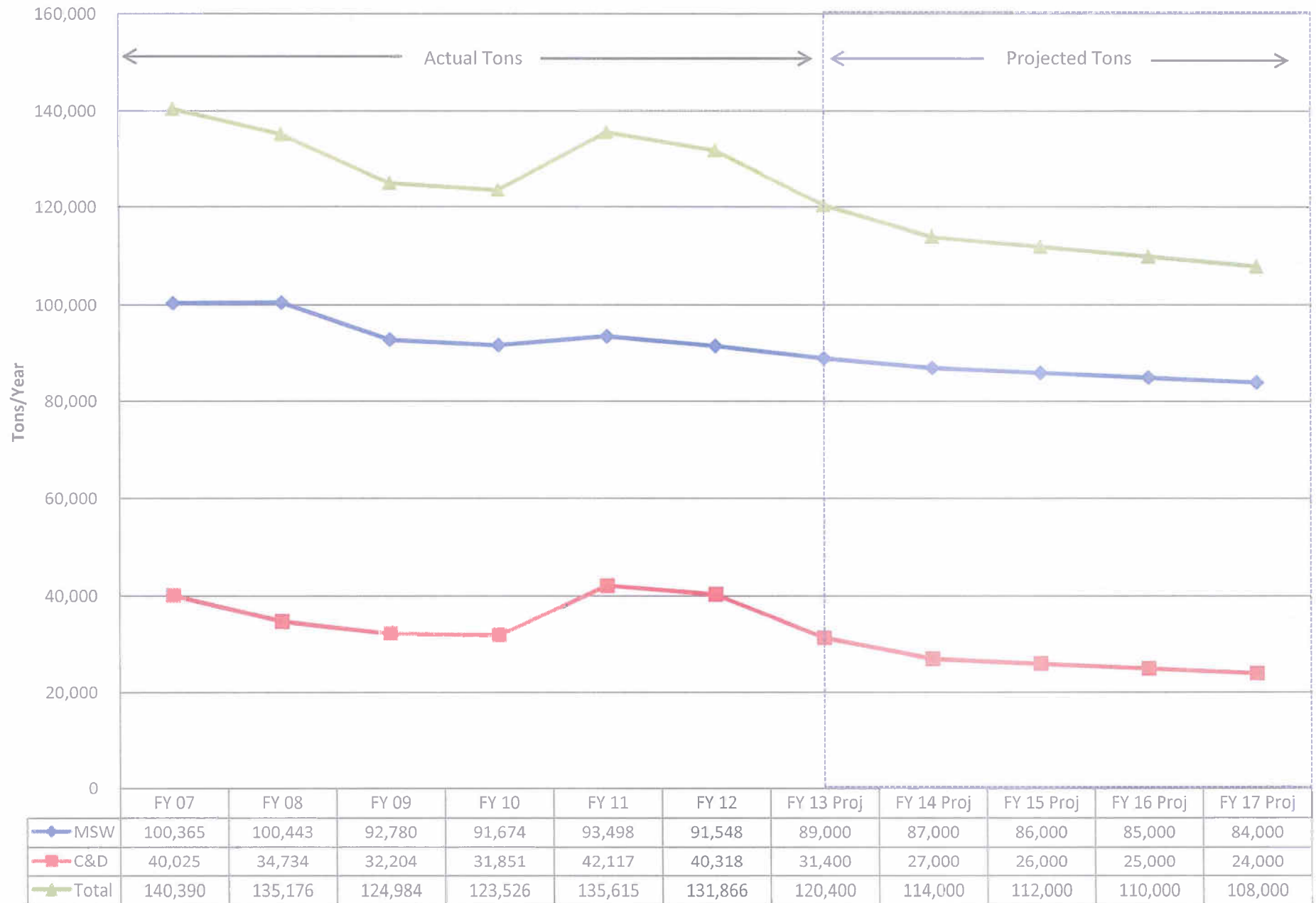
SWMF Increase Impact on Overall Trash & Recycling Service Cost					
	Average CSWD Household*		Typical Commercial Account**		Typical C&D pull***
	\$/month	\$/year	\$/month	\$/year	\$/pull
Current Typical Garbage Bill/month	\$34.00	\$408.00	\$300	\$3,600	\$510.00
Increase of CSWD SWMF	\$0.37	\$4.45	\$4.28	\$51.38	\$19.76
New Garbage Bill after CSWD Increase	\$34.37	\$412.45	\$304.28	\$3,651.38	\$529.76
Overall Increase		1.09%		1.4%	3.9%

Curbside Trash & Recycling Service Components						
	Average CSWD Household		Typical Commercial Account		Typical C&D pull	
	\$/Ton	\$/year	\$/Ton	\$/year	\$/Ton	\$/pull
Collection Service Cost	\$338.02	\$309.59	\$231.09	\$2,470.58	27.5	110
Tip Fee at Transfer Station	\$85.00	\$76.54	\$85.00	\$884.00	\$85.00	\$340.00
Tip Fee at Materials Recovery Facility	\$8.00	\$2.00	\$8.00	\$16.00		
CSWD SWMF	\$27.00	\$24.31	\$27.00	\$280.80	\$27.00	\$108.00
Total	\$458.02	\$412.45	\$351.09	\$3,651.38	\$132	\$558
CSWD SWMF as % of total bill		5.9%		7.7%		20.4%

- \* Households assumed to generate 55% of MSW and 15% of C&D  
 \*\* Typical Commercial Account at 4 cubic yards/week at 100 pounds/cy  
 \*\*\* Typical 20 cubic yard C&D roll-off pull

0.90 Tons/year  
 10.4 Tons/year  
 4 Tons/pull

## Tons/Year Subject to SWMF



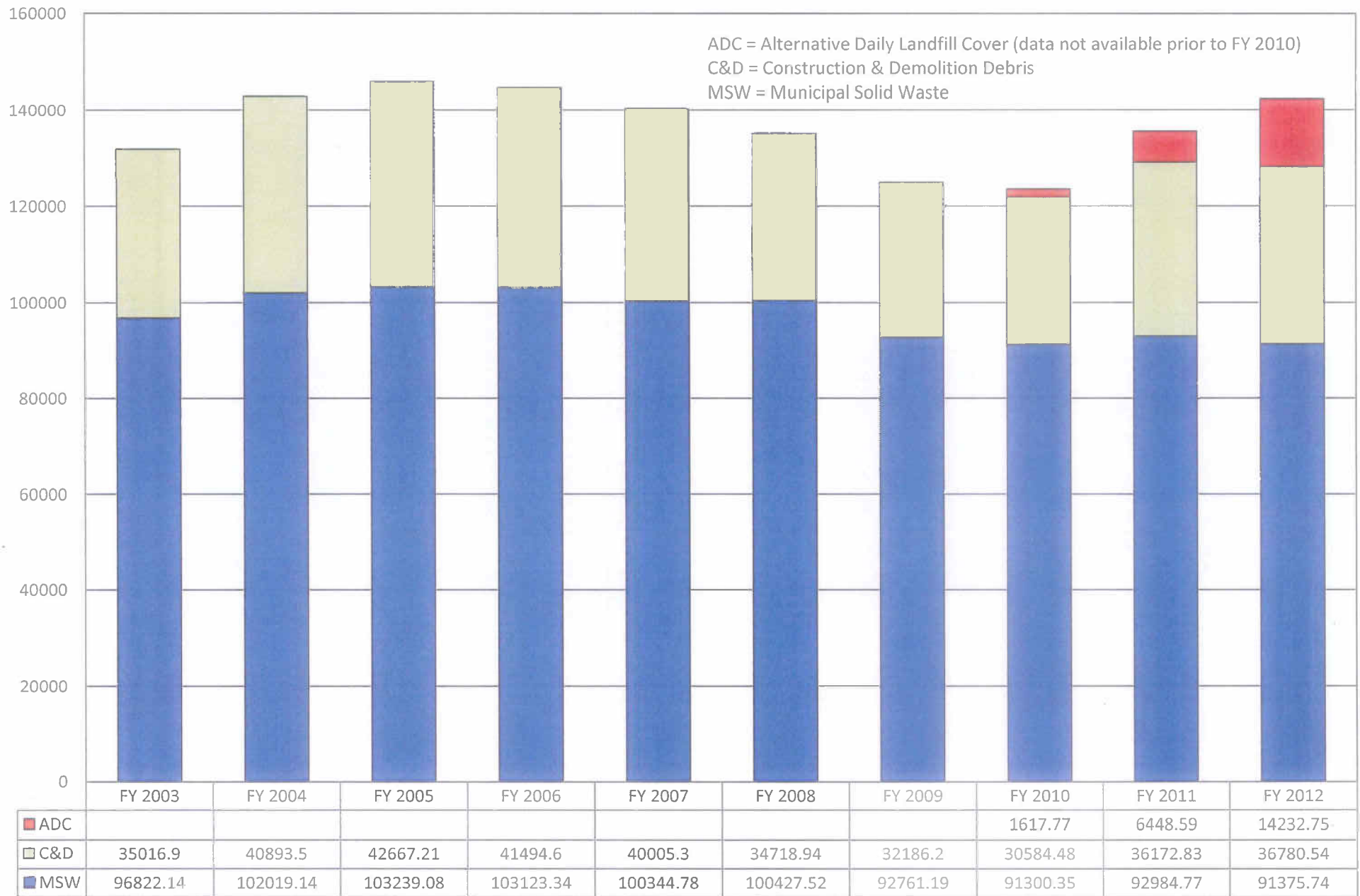
# **HIGHLIGHTS**

## **FY14 CAPITAL PROGRAM BUDGET**

- A. CSWD FY14 Capital Budget increases from \$3,119,586 to \$4,877,250.
- B. \$1.6 million of the FY14 proposed capital budget is for new equipment and refurbishing of existing equipment and facilities at the Materials Recovery Facility (MRF), originally budgeted in FY13 and carried forward into FY14.
- C. \$1.5 million of the capital budget is for potential purchase of the transfer station in Williston; this would be funded with long-term debt (requiring county-wide bond vote) if this expenditure is undertaken.
- D. Acquisition of land for the future landfill project is budgeted in the amount of \$650,000; this would require a county-wide bond vote to finance this purchase.
- E. Numerous minor upgrades at CSWD facilities to increase efficiency of operations, improve the level of service to facility users, or extend the useful life of CSWD's capital infrastructure will be completed.

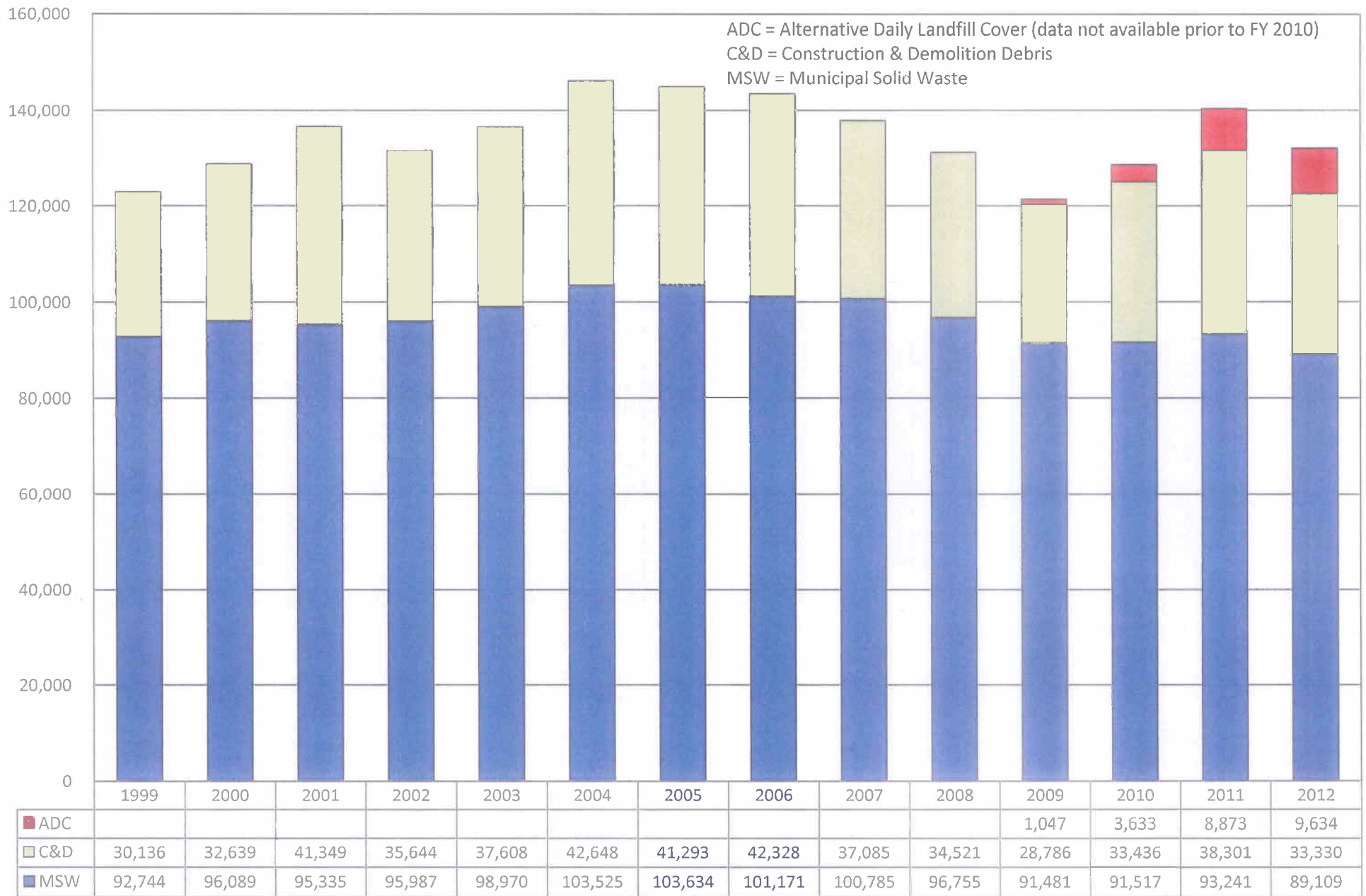
# CHITTENDEN SOLID WASTE DISTRICT

## Tons Landfilled - Fiscal Years 2003-2012



# CHITTENDEN SOLID WASTE DISTRICT

## Tons Landfilled - Calendar Years 1999-2012

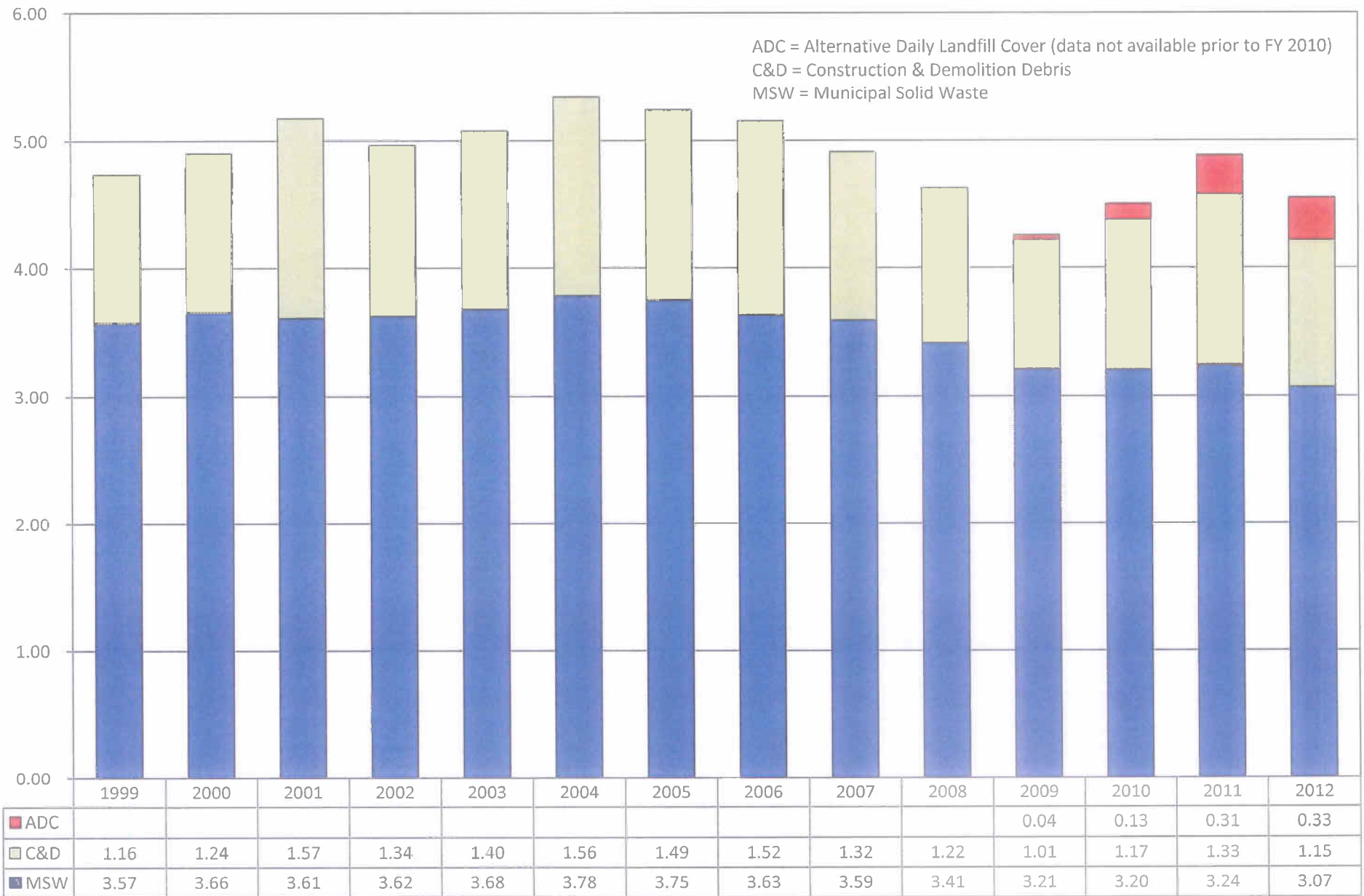




# CHITTENDEN SOLID WASTE DISTRICT

## Pounds per Capita per Day Landfilled Calendar Years 1999-2012

ADC = Alternative Daily Landfill Cover (data not available prior to FY 2010)  
 C&D = Construction & Demolition Debris  
 MSW = Municipal Solid Waste



# CHITTENDEN SOLID WASTE DISTRICT

## Mission & Goals

### **Mission:**

Assuring the efficient, effective, economical and environmentally sound management of solid waste generated within its member municipalities.

### **Goal #1:**

To operate as the authority responsible for oversight and control of solid waste.

### **Goal #2:**

To base a solid waste management system on the following hierarchical priorities:

1. reduction of toxicity and volume of the waste stream
2. reuse
3. recycling and composting
4. disposal

### **Goal #3:**

To ensure that the cost of the solid waste system will be paid for by the users of the solid waste system.

### **Goal #4:**

To educate the public about the District's solid waste management goals and the means for achieving them throughout all sectors of the public.

### **Goal #5:**

To encourage a solid waste management system which consists of an appropriate combination of public, private, and public/private programs which best serves the members of the District and promotes the public good.

### **Goal #6:**

To promote a flexible and dynamic solid waste management process capable of responding to technological advancement and changes in local conditions.

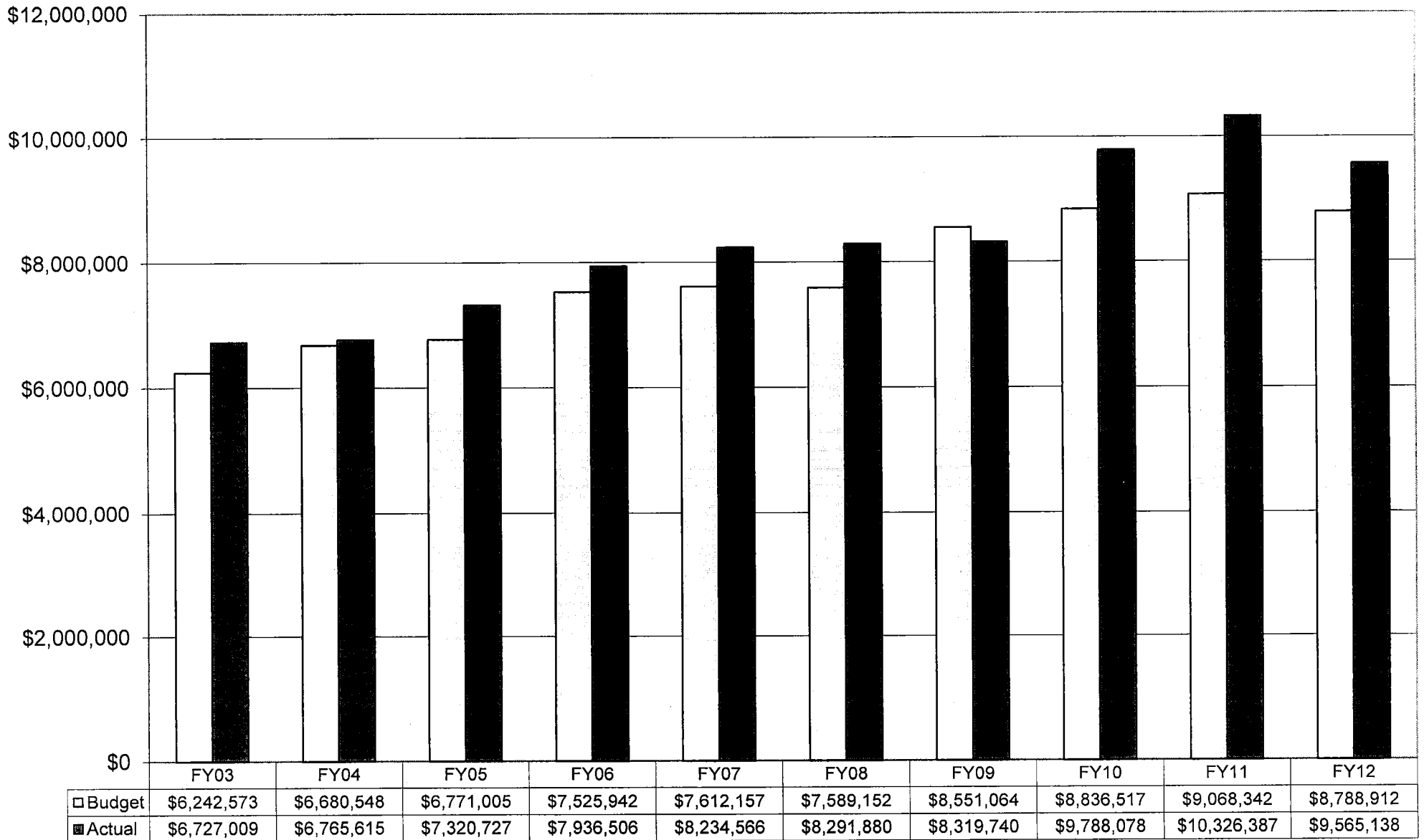
TOWN	NAME	ADDRESS	HOME #	WORK#	E-MAIL
Bolton - Rep.	Deb Armstrong	2680 Roosevelt Highway, Waterbury VT 05676	434-2826	223-2374	<a href="mailto:debracecar@gmavt.net">debracecar@gmavt.net</a>
Bolton - Alt.	<i>Vacant</i>				
Burlington - Rep.	Steve Goodkind	Burl Public Works, 645 Pine St., Suite A, Burl. 05401	862-2731	863-9094	<a href="mailto:sgoodkind@ci.burlington.vt.us">sgoodkind@ci.burlington.vt.us</a>
Burlington - Alt.	<i>Vacant</i>				
Charlotte - Rep.	Abby Foulk	957 Orchard Rd, Charlotte VT 05445	425-3078	999-8501	<a href="mailto:afoulk@gmavt.com">afoulk@gmavt.com</a>
Charlotte - Alt.	Michael Kurt	PO Box 171, Charlotte VT 05445			<a href="mailto:kmichaelkurt@hotmail.com">kmichaelkurt@hotmail.com</a>
Colchester - Rep.	Dirk Reith	97 Fox Run Rd, Colchester VT 05446	879-6547	527-1296	<a href="mailto:dreith@aol.com">dreith@aol.com</a>
Colchester - Alt.	Nadine Scibek	248 Crossfield Drive, Colchester VT 05446	860-6225		<a href="mailto:nadinescibek@myfairpoint.net">nadinescibek@myfairpoint.net</a>
Essex - Rep.	Alan Nye	25 Stannard Drive, Essex Jct. VT 05452	879-7442	872-4165	<a href="mailto:alan.nye@dhs.gov">alan.nye@dhs.gov</a>
Essex - Alt.	Max Levy	8 Bashaw Drive, Essex Jct. VT 05452	878-5267	769-9575	<a href="mailto:maxglevynessex@aol.com">maxglevynessex@aol.com</a>
Essex Jct. - Rep	John Laiza	14 South Hill Drive, Essex Jct. VT 05452	316-4327	878-2678	<a href="mailto:vze39ncx@myfairpoint.net">vze39ncx@myfairpoint.net</a>
Essex Jct. - Alt.	George Tyler	8 Acorn Circle, Essex Jct., VT 05452	878-7785	310-8215	<a href="mailto:ga55tyler@msn.com">ga55tyler@msn.com</a>
Hinesburg - Rep.	Lynn Gardner	PO Box 150, Hinesburg VT 05461	482-2579	482-2325	<a href="mailto:cliffordlumber@gmavt.net">cliffordlumber@gmavt.net</a>
Hinesburg - Alt.	Doug Taff	210 Heron Pond Road, Hinesburg, VT 05461	482-3066		<a href="mailto:rozisdad@gmavt.net">rozisdad@gmavt.net</a>
Huntington - Rep.	Jim Christiansen	1925 Sherman Hollow Rd., Huntington VT 05462	434-6344		<a href="mailto:iccc@madriver.com">iccc@madriver.com</a>
Huntington - Alt.	Roman Livak	8420 Main Rd, Huntington VT 05462	434-2663		<a href="mailto:romanlivak@gmavt.net">romanlivak@gmavt.net</a>
Jericho - Rep.	Albert Lindholm	PO Box 1054, 33 Bolger Hill Rd. Jericho VT 05465	899-3879		<a href="mailto:bertlindhm@aol.com">bertlindhm@aol.com</a>
Jericho - Alt.	Leslie Nulty	PO Box 1121, Jericho Ctr. VT 05465	899-4582		<a href="mailto:lenulty84@gmail.com">lenulty84@gmail.com</a>
Milton - Rep.	Roger Hunt	481 Middle Road, Milton VT 05468	893-9862	893-6030	<a href="mailto:rhunt@town.milton.vt.us">rhunt@town.milton.vt.us</a>
Milton - Alt.	<i>Vacant</i>				
Richmond - Rep.	Adam Sherman	158 Church Street, Richmond VT 05477	595-3538	223-7770x128	<a href="mailto:adamshermanvt@yahoo.com">adamshermanvt@yahoo.com</a>
Richmond - Alt.	<i>Vacant</i>				
St. George - Rep.	Carol Blakely	491 Forest Road, St. George VT 05495	482-3615		<a href="mailto:cbla@gmavt.net">cbla@gmavt.net</a>
St. George - Alt.	<i>Vacant</i>				
Shelburne - Rep.	Timothy Loucks	1141 Falls Road, Shelburne VT 05482	985-2236	825-8872	<a href="mailto:tploucks@gmail.com">tploucks@gmail.com</a>
Shelburne - Alt.	Paul Bohne, III	Town of Shelburne, PO Box 88 Shelburne VT 05482		985-5110	<a href="mailto:pbohne@shelburnevt.org">pbohne@shelburnevt.org</a>
So. Burlington - Rep.	Paul Stabler	75 Butler Dr., So. Burlington VT 05403	862-9283	769-6974	<a href="mailto:stabler@us.ibm.com">stabler@us.ibm.com</a>
So. Burlington - Alt.	Mark Boucher	20 Knoll Circle, South Burlington VT 05403	863-2588	363-0768	<a href="mailto:marklboucher@comcast.net">marklboucher@comcast.net</a>
Underhill - Rep.	Dan Steinbauer	P.O. Box 51, Underhill Ctr. VT 05490	899-3525		<a href="mailto:dsteinbauer@comcast.net">dsteinbauer@comcast.net</a>
Underhill - Alt.	Mike Weisel	P.O. Box 71, Underhill Ctr. VT 05490	899-3343	324-1441	<a href="mailto:mweisel5@gmail.com">mweisel5@gmail.com</a>
Westford - Rep.	Michelle DaVia	71 North Road, Westford VT 05494	893-3879	922-2537	<a href="mailto:mdavia1@hotmail.com">mdavia1@hotmail.com</a>
Westford - Alt.	<i>Vacant</i>				
Williston - Rep.	Craig Abrahams	855 Ledgewood Drive, Williston VT 05495	578-3677		<a href="mailto:cabrahams@comcast.net">cabrahams@comcast.net</a>
Williston - Alt.	Tracey Tsugawa	225 Chamberlain Lane, Williston VT 05495	872-0494	828-2493	<a href="mailto:nozomi_vt@comcast.net">nozomi_vt@comcast.net</a>
Winooski - Rep.	James Ticehurst	11 Cedar St., Winooski VT 05404	655-3718		<a href="mailto:jticehurst@myfairpoint.net">jticehurst@myfairpoint.net</a>
Winooski - Alt.	<i>Vacant</i>				

## **CHITTENDEN SOLID WASTE DISTRICT**

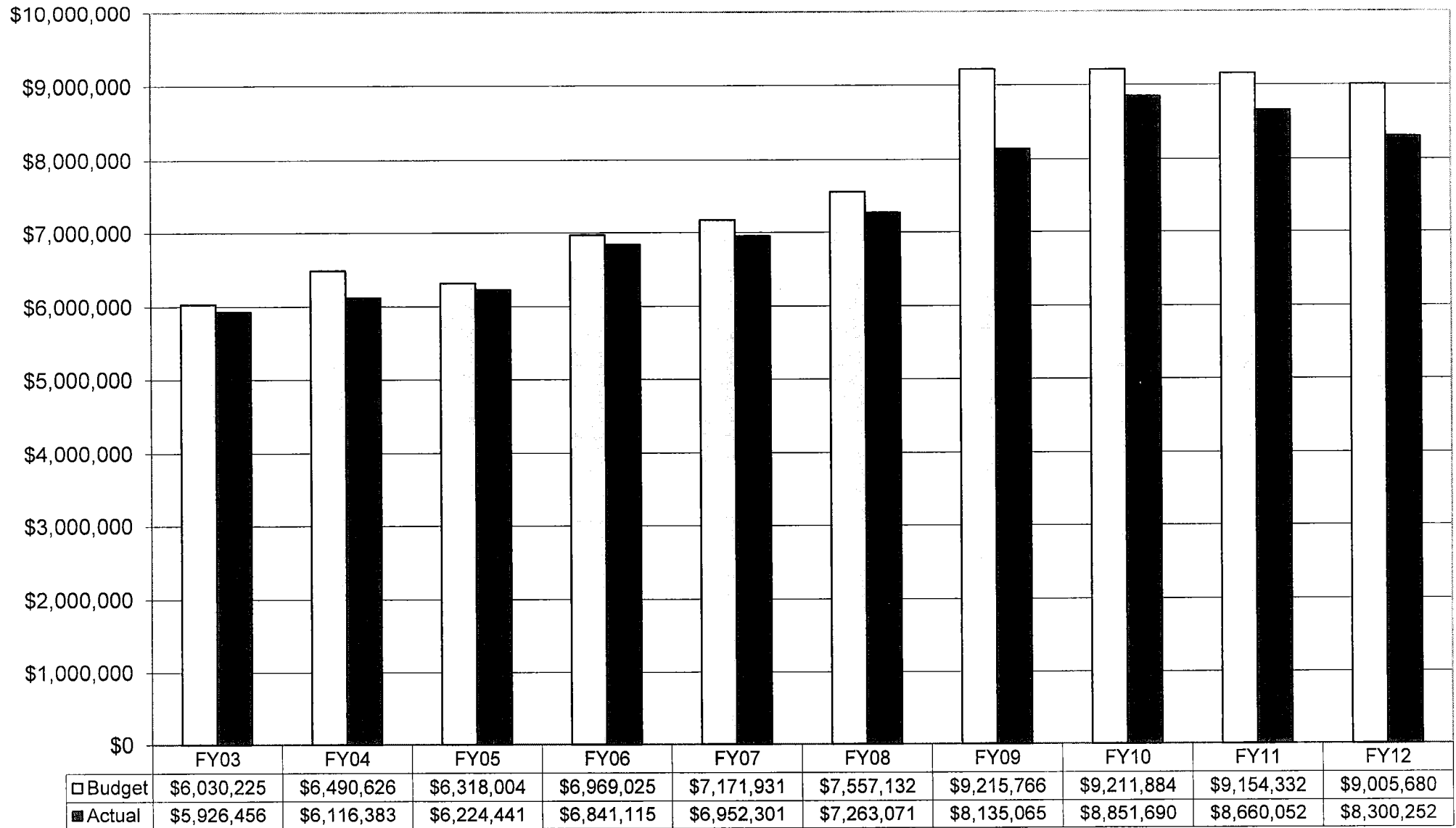
### **FY 2014 BUDGET TIMELINE**

<b>DATE</b>	<b>ACTION BY WHOM</b>	<b>ACTION TAKEN</b>
November 14, 2012	Board of Commissioners	Passed Preliminary Budget & Approve Dissemination
January 23, 2013	Board of Commissioners	Preliminary Budget Hearing Held
Feb- May 2013	Finance Committee & CSWD Staff	Revise Preliminary Budget
May 22, 2013	Board of Commissioners	Budget Approved For Adoption
May 23, 2013	CSWD Staff	Notify Members of Budget Approval & Establish Presentation Schedule
Thru June25, 2013	CSWD Staff	Budget Presentations to Member Municipalities
Thru June 25, 2013	Community Governments	Budget Adoption
June 26, 2013	Board of Commissioners	Approve Budget Implementation
July 1, 2013	CSWD Staff	Implement Budget

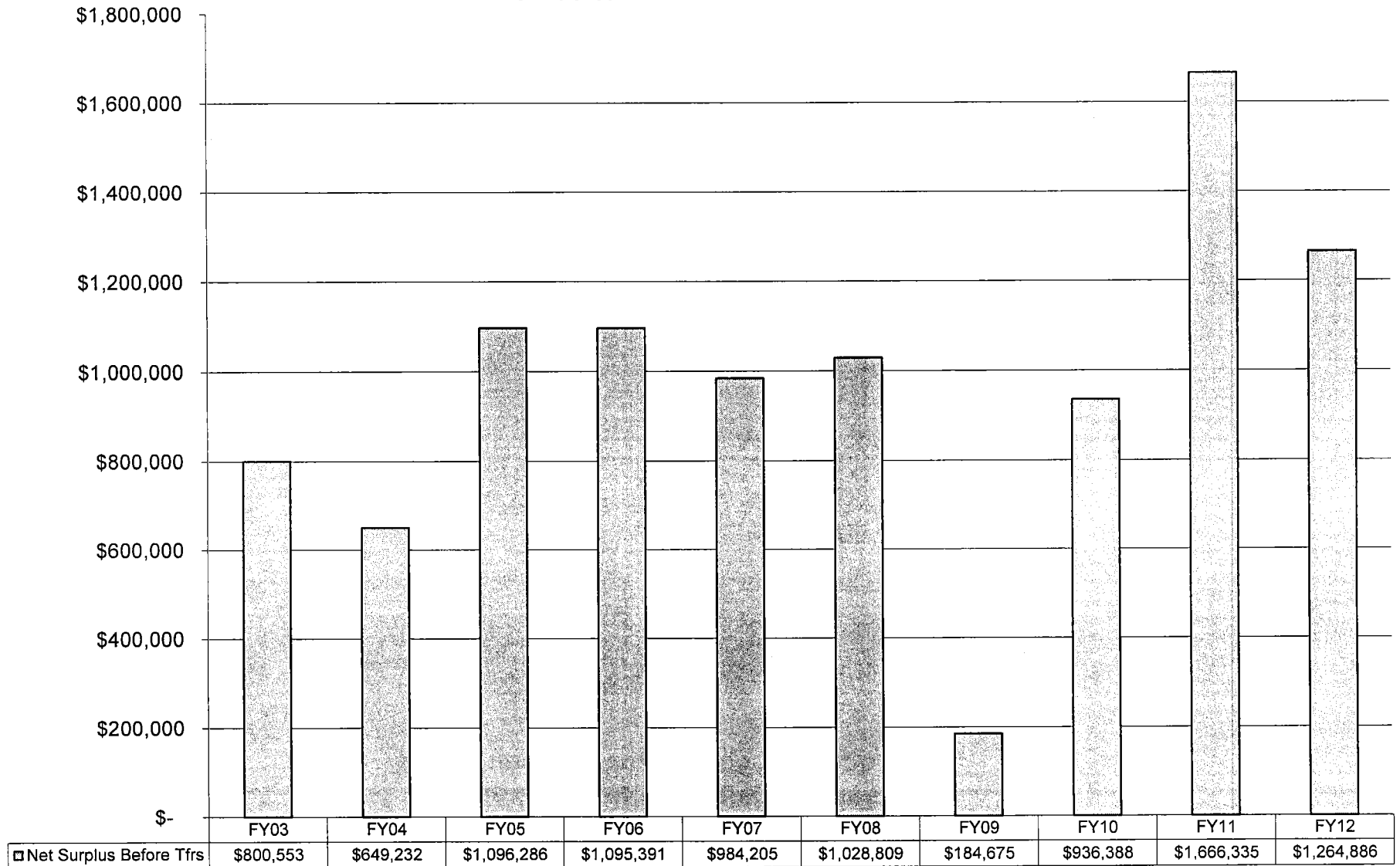
**CHITTENDEN SOLID WASTE DISTRICT**  
**Budgeted Revenues versus Actual Revenues**  
**FY03 to FY12 - General Fund**



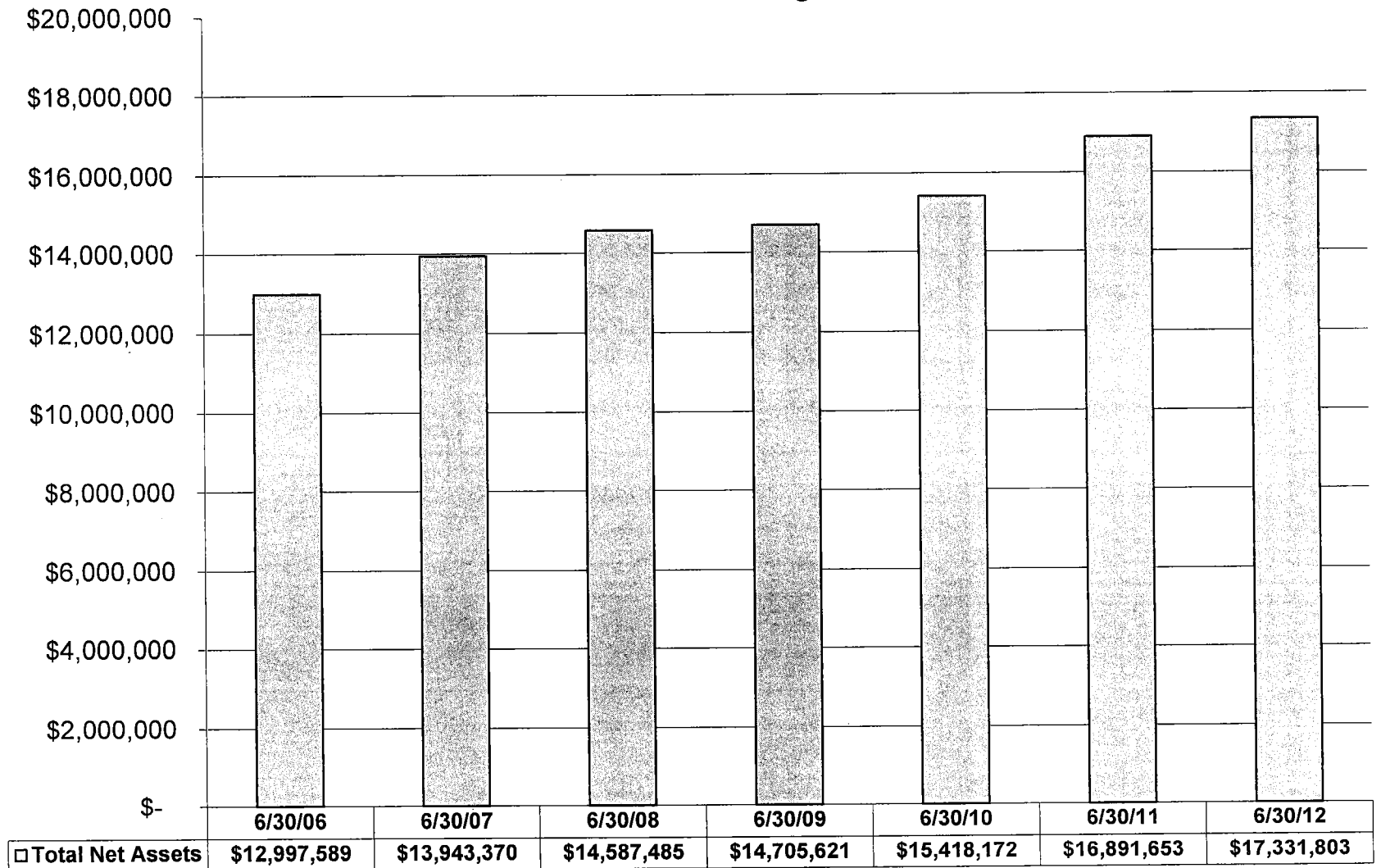
**CHITTENDEN SOLID WASTE DISTRICT**  
**Budgeted Expenses versus Actual Expenses**  
**FY03 to FY12 - General Fund**



**CHITTENDEN SOLID WASTE DISTRICT**  
**Actual Net Revenues Over Expenses**  
**Before Transfers To/From Reserves**  
**FY03 to FY12 - General Fund**



**CHITTENDEN SOLID WASTE DISTRICT**  
**Total Net Assets**  
**Based on Audited Balance Sheets**  
**as of June 30 - Years 2006 Through 2012**





CHITTENDEN SOLID WASTE DISTRICT  
SUMMARY OF ALL FUNDS  
FY 2014 PROPOSED BUDGET

		[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	
					FY 2014 PROPOSED BUDGET				FY2014 VS FY2013		
SUMMARY ACCOUNT LINE		FY 2011 ACTUAL	FY 2012 ACTUAL	FY 2013 ADOPTED BUDGET	TOTAL PROPOSED BUDGET	GENERAL OPERATING PROGRAMS	CAPITAL PROJECTS FUNDS	OTHER DESIGNATED FUNDS	PERCENT CHANGE	DOLLAR CHANGE	
<u>EXPENDITURES</u>											
1	Salaries & Wages	\$ 1,858,199	\$ 1,936,152	\$ 2,278,140	\$ 2,170,503	\$ 2,170,503	\$ -	\$ -	-5%	\$ (107,637)	1
2	Personnel Benefits	702,253	695,839	866,264	835,323	835,323	-	-	-4%	(30,941)	2
3	Education & Training	56,975	57,268	93,429	94,599	94,599	-	-	1%	1,170	3
4	Professional Services	475,640	371,850	596,002	579,725	579,725	-	-	-3%	(16,277)	4
5	Other Services	4,211,046	3,913,437	4,061,978	4,167,963	4,167,963	-	-	3%	105,985	5
6	Insurance	74,600	73,106	80,901	86,727	86,727	-	-	7%	5,826	6
7	Printing & Advertising	123,474	162,541	206,180	157,075	157,075	-	-	-24%	(49,105)	7
8	Utilities	83,355	77,657	99,773	96,376	96,376	-	-	-3%	(3,397)	8
9	Computer Equipment, Systems	40,217	36,066	59,968	48,003	48,003	-	-	-20%	(11,965)	9
10	Office Supplies/Equipment	19,134	36,343	29,068	42,517	42,517	-	-	46%	13,449	10
11	General Supplies	294,007	398,535	383,715	310,679	310,679	-	-	-19%	(73,036)	11
12	Interdepartmental	-	-	-	-	-	-	-	0%	-	12
13	Other Charges	314,036	178,382	224,643	150,464	150,464	-	-	-33%	(74,179)	13
14	Debt Service	407,116	363,075	-	-	-	-	-	0%	-	14
15	Programs	-	-	-	-	-	-	-	0%	-	15
16	SUBTOTAL - OPERATING EXPENDITURES	8,660,052	8,300,251	8,980,061	8,739,954	8,739,954	-	-	-3%	(240,107)	16
17											17
18	Capital and Other Expenditures	1,983,867	1,393,960	3,157,366	4,892,250	-	4,877,250	15,000	55%	1,734,884	18
19											19
20	TOTAL EXPENDITURES	10,643,919	9,694,211	12,137,427	13,632,204	8,739,954	4,877,250	15,000	12%	1,494,777	20
21											21
22	TOTAL REVENUES	10,377,712	10,243,854	9,439,424	11,589,990	9,183,678	2,402,022	4,290	23%	2,150,566	22
23											23
24	NET OF REVENUES OVER (UNDER) EXPENDITURES	(266,207)	549,643	(2,698,003)	(2,042,214)	443,724	(2,475,228)	(10,710)	-24%	655,789	24
25											25
26	Transfers Out To Other Funds	(1,811,513)	(1,729,906)	(576,785)	(796,550)	(562,879)	(151,610)	(82,061)	38%	(219,765)	26
27	Transfers In From Other Funds	1,811,513	1,729,906	576,785	796,550	233,671	411,595	151,284	38%	219,765	27
28	Transfer from Restricted Debt Service Reserve	-	363,075	-	-	-	-	-	0%	-	28
29											29
30	Draws From (Increases Into) Residual Fund Equity	266,207	(912,718)	2,698,003	2,042,214	(114,516)	2,215,243	(58,513)	-24%	(655,789)	30
31											31
32	NET AMOUNT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	32

PROPOSED BUDGET

## CAPITAL AND OTHER DESIGNATED FUNDS - PROJECTION OF CURRENT AND FUTURE YEARS FUND EQUITY

RESERVES--BALANCES as of 6/30/12	\$2,239,249	\$306,052	\$877,622	\$298,075	\$233,473	\$0	\$356,752	\$4,311,223	\$1,306,836	(\$177,322)	\$476,348	\$56,326	\$19,133	\$0	\$1,089,063	\$7,081,607
Reverse the effect of FY12 transfer for compost (MRF)	\$295,000	\$0	\$0	\$0	\$0	\$0	\$0	\$295,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$295,000
REVENUES FY13:																
Interest Revenue earned through 3/31/13	\$6,825	\$933	\$2,675	\$909	\$712	\$0	\$1,087	\$13,141	\$7,520	\$0	\$3,371	\$0	\$0	\$0	\$0	\$24,032
Other income received through 3/31/13	\$25,000	\$0	\$75,557	\$0	\$0	\$1,354	\$0	\$101,911	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101,911
Additional expected revenues FY13	\$2,078	\$284	\$814	\$277	\$65,217	\$0	\$331	\$69,000	\$5,000	\$0	\$1,000	\$0	\$0	\$0	\$0	\$75,000
Subtotal - Total projected revenues for FY13	\$328,903	\$1,217	\$79,046	\$1,185	\$65,928	\$1,354	\$1,418	\$479,052	\$12,520	\$0	\$4,371	\$0	\$0	\$0	\$0	\$495,943
EXPENDITURES FY13:																
Expenditures YTD recognized through 3/31/13	\$198,061	\$3,500	\$90,587	\$17,401	\$0	\$91,829	\$71,910	\$473,288	\$123,000	\$0	\$0	\$2,520	\$11,450	\$0	\$0	\$610,258
Additional expected expenditures FY13	\$10,000	\$8,000	\$166,500	\$5,000	\$65,000	\$14,000	\$0	\$268,500	\$52,000	\$0	\$0	\$7,500	\$0	\$0	\$0	\$328,000
Subtotal - Expenditures FY13	\$208,061	\$11,500	\$257,087	\$22,401	\$65,000	\$105,829	\$71,910	\$741,788	\$175,000	\$0	\$0	\$10,020	\$11,450	\$0	\$0	\$938,258
Expected Balance 6/30/13 Prior to Transfers	\$2,360,091	\$295,769	\$699,581	\$276,859	\$234,401	(\$104,475)	\$286,260	\$4,048,487	\$1,144,356	(\$177,322)	\$480,719	\$46,306	\$7,683	\$0	\$1,089,063	\$6,639,292
BUDGETED TRANSFERS FY13:																
Transfer In From Gen Fd - FY13 Budget	\$144,272	\$0	\$75,007	\$0	\$0	\$0	\$6,185	\$225,464	\$0	\$50,000	\$0	\$19,000	\$0	\$0	\$0	\$294,464
Transfers Out To Gen Fd - FY13 Budget	(\$46,500)	\$0	(\$180,000)	(\$40,000)	\$0	\$0	\$0	(\$266,500)	\$0	(\$78,649)	\$0	\$0	\$0	\$0	\$0	(\$345,149)
ANTICIPATED UNBUDGETED TRANSFERS FY13:																
Transfers into Reserves in FY13 (GF Operating Surplus)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers out of Reserves in FY13	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Annual Reduction, LFPC 30-YR Obligation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$90,100)	\$90,100	\$0	\$0	\$0	\$0	\$0	\$0
Intra-FIR Transfer (Compost Capital)	(\$104,475)	\$0	\$0	\$0	\$0	\$104,475	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROJECTED RESERVE BALANCE at 6/30/13	\$2,353,388	\$295,769	\$594,588	\$236,859	\$234,401	\$0	\$292,445	\$4,007,451	\$1,054,256	(\$115,871)	\$480,719	\$65,306	\$7,683	\$0	\$1,089,063	\$6,588,607
FY14 PROPOSED BUDGET																
PROPOSED REVENUES:																
Interest revenue	\$7,060	\$887	\$1,784	\$711	\$703	\$0	\$877	\$12,022	\$2,850	\$0	\$1,440	\$0	\$0	\$0	\$0	\$16,312
Other revenues (borrowing, grants, equipmt tradein)	\$0	\$240,000	\$0	\$0	\$0	\$0	\$2,150,000	\$2,390,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,390,000
PROPOSED EXPENDITURES - FY14	(\$1,946,350)	(\$294,000)	(\$267,900)	(\$56,000)	\$0	(\$54,000)	(\$2,259,000)	(\$4,877,250)	\$0	\$0	\$0	(\$15,000)	\$0	\$0	\$0	(\$4,892,250)
BALANCE 6/30/14 Prior to Transfers	\$414,098	\$242,656	\$328,472	\$181,570	\$235,104	(\$54,000)	\$184,322	\$1,532,223	\$1,057,106	(\$115,871)	\$482,159	\$50,306	\$7,683	\$0	\$1,089,063	\$4,102,669
BUDGETED TRANSFERS																
Transfers to Reserves FY14 Proposed Budget	\$248,480	\$0	\$85,000	\$0	\$20,300	\$57,815	\$0	\$411,595	\$0	\$50,000	\$0	\$1,500	\$0	\$99,784	\$189,516	\$752,395
Transfers from Reserves FY14 Proposed Budget	\$0	\$0	\$0	\$0	(\$100,000)	\$0	(\$51,610)	(\$151,610)	\$0	(\$82,061)	\$0	\$0	\$0	\$0	(\$75,000)	(\$308,671)
Annual Reduction, LFPC 30-YR Obligation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$160,000)	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0
Intra-FIR Transfer (Compost Capital)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROJECTED RESERVE BALANCE at 6/30/14	\$662,578	\$242,656	\$413,472	\$181,570	\$155,404	\$3,815	\$132,712	\$1,792,208	\$897,106	\$12,068	\$482,159	\$51,806	\$7,683	\$99,784	\$1,203,579	\$4,546,393

**CHITTENDEN SOLID WASTE DISTRICT**  
**FY 2014 PROPOSED BUDGET**  
**Actual and Projected Unrestricted Fund Equity**

	6/30/11	6/30/12	6/30/13	6/30/14
	ACTUAL	ACTUAL	PROJECTION	PROJECTED
	PER AUDIT	PER AUDIT	as of 4/1/13	BALANCES
<b>Designated for Capital Improvements:</b>				
<i>Facilities Improvement Reserves</i>				
MRF	\$ 3,877,493	\$ 2,239,249	\$ 2,353,388	\$ 662,578
Special Waste	422,637	306,052	295,769	242,656
DOC	637,702	877,622	594,588	413,472
Unregulated Hazardous Waste	261,829	298,075	236,859	181,570
Biosolids Program	231,734	233,473	234,401	155,404
Compost Program	(1,787,196)	-	-	3,815
Property Management & Admin	375,278	356,752	292,445	132,712
<b>Total Funds Designated For Capital</b>	<b>\$ 4,019,477</b>	<b>\$ 4,311,223</b>	<b>\$ 4,007,451</b>	<b>\$ 1,792,208</b>
<b>Other Designated Funds:</b>				
Post Closure Reserves (In Excess of 30-yr Obligation) *	\$ 13,230	\$ (177,322) *	\$ (115,871) *	\$ 12,068
Facilities Closure Reserves	274,410	476,348	480,719	482,159
Community Cleanup Fund	41,989	56,326	65,306	51,806
Managers' Deferred Compensation Reserve	52,700	19,133	7,683	7,683
Rate Stabilization Reserve	-	-	-	99,784
<b>Total Funds Designated For Other Purposes</b>	<b>382,329</b>	<b>374,485</b>	<b>437,837</b>	<b>653,500</b>
<b>Total - All Designated Funds</b>	<b>\$ 4,401,806</b>	<b>\$ 4,685,708</b>	<b>\$ 4,445,288</b>	<b>\$ 2,445,708</b>
<b>Undesignated Fund Equity, end of fiscal year</b>				
Undesignated Fund Equity *	1,111,274	1,089,063 *	1,089,063 *	1,203,579
<b>Total Unrestricted Fund Equity - Designated &amp; Undesignated</b>	<b>\$ 5,513,080</b>	<b>\$ 5,774,771</b>	<b>\$ 5,534,351</b>	<b>\$ 3,649,287</b>
* Note: for the GAAP-basis audited financial statements, the Undesignated Fund Equity is reported net of any deficit in designated Post-Closure Reserve.				

## CHITTENDEN SOLID WASTE DISTRICT SUMMARY OF PROPOSED FY14 BUDGET GENERAL OPERATING PROGRAMS

		FY 2011 ACTUAL	FY 2012 ACTUAL	FY 2013 ADOPTED BUDGET	FY 2014 PROPOSED BUDGET	PROGRAM BUDGETS																		PERCENT CHANGE	DOLLAR CHANGE	
LINE ITEM A/C # ACCOUNT						MSW	MRF	Waste Reduction	Special Waste	Drop-off Centers	Hazardous Waste	Safety QA	Biosolids	GM Compost	Special Projects	Future Projects	Property Managment	Finance	Admin	Marketing	Enforcemt	PUD				
OPERATING EXPENSES																										
1	TOTAL 5100 - SALARIES & WAGES	\$ 1,858,199	\$ 1,936,152	\$ 2,278,140	\$ 2,170,503	\$ 10,738	\$ 85,150	\$ 172,510	\$ 88,695	\$ 689,604	\$ 251,754	\$ 16,552	\$ 8,964	\$ 206,577	\$ 54,837	2,988	\$ -	\$ 158,560	\$ 256,542	\$ 96,175	\$ 36,094	34,763	-5%	\$ (107,637)	1	
2	TOTAL 5200 - PERSONNEL BENEFITS	702,253	695,839	866,264	835,323	3,559	22,033	60,907	36,570	329,176	84,484	4,228	3,612	99,578	13,807	1,204	0	47,347	79,276	21,882	4,120	23,537	-4%	(30,941)	2	
3																									3	
4	5320 STAFF TRAINING	10,876	15,240	31,109	33,041	0	3,000	5,350	1,900	3,600	4,050	2,475	0	3,700	878	0	0	2,700	2,363	1,325	1,500	0	6%	1,932	4	
5	5325 TEAM MOTIVATION	2,099	6,969	9,200	12,300	0	0	0	0	0	0	0	0	0	0	0	0	0	12,300	0	0	0	34%	3,100	5	
6	5340 TRAVEL & MEALS	26,613	19,909	31,599	30,518	45	2,028	3,252	1,005	3,189	4,350	1,228	3,000	433	3,070	0	0	141	5,220	1,353	2,204	0	-3%	(1,081)	6	
7	5360 SUBSCRIPTIONS	1,306	1,199	2,212	1,920	0	139	55	0	0	0	84	0	203	91	0	0	0	1,218	130	0	0	-13%	(292)	7	
8	5365 MEMBERSHIP DUES	16,081	13,951	19,309	16,820	0	750	0	0	0	1,175	75	750	1,285	0	0	0	410	12,375	0	0	0	-13%	(2,489)	8	
9	TOTAL 5300 - Education & Training	56,975	57,268	93,429	94,599	45	5,917	8,657	2,905	6,989	9,575	3,862	3,750	5,621	4,039	0	0	3,251	33,476	2,808	3,704	0	1%	1,170	9	
10																									10	
11	5410 MEDICAL EXAMS	1,313	1,203	1,693	1,603	0	0	0	0	400	1,203	0	0	0	0	0	0	0	0	0	0	0	-5%	(90)	11	
12	5425 LEGAL FEES	156,139	66,579	37,350	87,430	0	5,400	0	0	0	0	0	2,960	42,880	8,800	15,000	250	2,000	9,000	0	1,140	0	134%	50,080	12	
16	5448 BANK FEES	6,372	5,524	5,655	4,155	0	0	0	0	0	0	0	0	4,000	0	0	0	155	0	0	0	0	-27%	(1,500)	16	
17	5450 AUDIT FEES	12,100	12,700	16,800	15,000	0	0	0	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	-11%	(1,800)	17	
18	5465 SCALE MAINTENANCE/CERTIFICATION	523	371	660	610	0	310	0	0	0	0	0	0	300	0	0	0	0	0	0	0	0	-8%	(50)	18	
19	5492 OTHER TESTING	26,500	19,851	23,880	20,360	0	0	0	0	0	280	0	1,500	18,580	0	0	0	0	0	0	0	0	-15%	(3,520)	19	
20	5495 GROUND WATER TESTING	35,335	31,669	39,259	32,742	24,400	0	0	0	0	0	0	0	8,342	0	0	0	0	0	0	0	0	-17%	(6,517)	20	
21	5499 OTHER SERVICES	237,358	233,953	470,705	417,825	9,450	25,000	3,800	127,666	4,000	9,485	0	100,000	9,315	60,000	20,000	1,400	0	15,500	9,630	579	22,000	-11%	(52,880)	21	
22	TOTAL 5400 - Professional Services	475,640	371,850	596,002	579,725	33,850	30,710	3,800	127,666	4,400	10,968	0	104,460	83,417	68,800	35,000	1,650	17,155	24,500	9,630	1,719	22,000	-3%	(16,277)	22	
23																									23	
24	5505 BUILDING/LAND LEASE	59,988	19,494	19,871	20,520	0	0	0	0	1,006	19,514	0	0	0	0	0	0	0	0	0	0	0	3%	649	24	
25	5510 EQUIPMENT LEASES	136,047	143,677	151,520	157,721	0	0	90	34,000	42,604	0	0	13,355	66,988	0	0	0	0	684	0	0	0	4%	6,201	25	
26	5515 EQUIPMENT SERVICE CONTRACTS	6,240	5,802	7,776	7,172	0	0	0	0	3,880	0	0	0	315	0	0	0	0	2,977	0	0	0	-8%	(604)	26	
27	5525 FACILITIES MANAGEMENT	1,542,772	1,498,083	1,624,447	1,801,360	0	1,801,360	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	11%	176,913	27	
28	5545 HAZARDOUS WASTE DISPOSAL	107,971	130,776	126,945	152,376	0	0	0	5,825	0	146,551	0	0	0	0	0	0	0	0	0	0	0	20%	25,431	28	
29	5546 LEACHATE TREATMENT	26,103	2,953	2,590	2,228	1,228	0	0	0	0	0	0	0	1,000	0	0	0	0	0	0	0	0	-14%	(362)	29	
30	5547 LEACHATE TESTING	3,198	3,907	4,254	4,254	3,950	0	0	0	0	0	0	0	304	0	0	0	0	0	0	0	0	0%	0	30	
31	5548 LEACHATE HAULING	46,952	11,479	15,160	14,620	10,240	0	0	0	0	0	0	0	4,380	0	0	0	0	0	0	0	0	-4%	(540)	31	
32	5550 SOLID WASTE DISPOSAL	15,831	12,006	9,791	9,791	0	0	0	0	0	5,999	0	0	3,792	0	0	0	0	0	0	0	0	0%	0	32	
34	5552 TIRES DISPOSAL	71,986	73,404	71,200	73,600	0	0	0	39,600	34,000	0	0	0	0	0	0	0	0	0	0	0	0	3%	2,400	34	
37	5556 MSW DISPOSAL	570,379	583,730	593,945	583,551	0	0	0	0	583,301	0	0	0	0	0	0	0	250	0	0	0	0	-2%	(10,394)	37	
38	5557 RECYCLING @ CSWD	11,599	(23,971)	(16,215)	20,521	0	0	0	0	20,521	0	0	0	0	0	0	0	0	0	0	0	0	-227%	36,736	38	
39	5559 REFRIGERANT REMOVAL	20,688	23,440	22,848	26,720	0	0	0	0	26,720	0	0	0	0	0	0	0	0	0	0	0	0	17%	3,872	39	
40	5560 ELECTRONICS MANAGEMENT	95,798	23,465	21,627	14,350	0	0	0	0	0	1,350	0	0	0	0	0	0	0	0	0	0	13,000	-34%	(7,277)	40	
41	5561 FOOD WASTE MANAGEMENT	11,709	13,748	15,652	17,105	0	0	0	0	17,105	0	0	0	0	0	0	0	0	0	0	0	0	9%	1,453	41	
42	5562 FLUORESCENT LAMPS	31,181	37,851	25,770	19,228	0	0	0	0	0	19,228	0	0	0	0	0	0	0	0	0	0	0	-25%	(6,542)	42	
45	5577 SLUDGE MANAGEMENT	1,166,368	1,125,837	1,115,105	984,050	0	0	0	0	0	0	0	984,050	0	0	0	0	0	0	0	0	0	-12%	(131,055)	45	
46	5580 TRUCKING SERVICES	103,107	41,961	54,988	49,080	0	0	0	0	0	0	0	2,925	46,155	0	0	0	0	0	0	0	0	-11%	(5,908)	46	
47	5584 SNOW PLOWING	23,780	23,700	26,900	27,700	0	0	0	0	23,000	3,950	0	0	0	0	0	750	0	0	0	0	0	3%	800	47	
48	5587 BUILDING & GROUNDS MAINTENANCE	33,991	42,893	43,564	43,626	1,000	0	0	0	10,900	2,100	0	0	7,700	0	0	11,500	0	10,426	0	0	0	0%	62	48	
49	5592 EQUIPMENT MAINTENANCE	118,205	112,569	114,900	124,100	0	7,500	0	12,100	23,250	4,800	0	30,000	46,450	0	0	0	0	0	0	0	0	8%	9,200	49	
50	5594 TIRE REPAIR/REPLACEMENT	6,626	6,633	9,340	14,290	0	0	3,500	10,790	0	0	0	0	0	0	0	0	0	0	0	0	0	53%	4,950	50	
52	TOTAL 5500 - Other Services	4,211,046	3,913,437	4,061,978	4,167,963	16,418	1,808,860	90	95,025	797,077	203,492	0	1,030,330	177,084	0	0	12,250	0	14,337	0	0	13,000	3%	105,985	52	
53																									53	
54	5620 COMMERCIAL INSURANCE	70,473	70,599	78,401	84,227	1,778	18,845	0	4,007	16,397	15,009	0	0	11,872	0	0	5,700	2,400	8,220	0	0	0	7%	5,826	54	
56	5685 INSURANCE RESERVES	4,127	2,507	2,500	2,500	0	0	0	0	0	0	0	0	0	0	0	0	0	2,500	0	0	0	0%	0	56	
57	TOTAL 5600 - Insurance	74,600	73,106	80,901	86,727	1,778	18,845	0	4,007	16,397	15,009	0	0	11,872	0	0	5,700	2,400	10,720	0	0	0	7%	5,826	57	
58																									58	
59	5710 LEGAL NOTICES/CLASSIFIED ADS	1,383	2,243	4,350	3,850	0	0	0	0	700	0	0	0	0	0	0	0	3,000	150	0	0	0	-11%	(500)	59	
60	5720 PRINTING	12,296	27,389	40,140	50,600	0	0	200	0	0	2,400	0	0	5,300	0	0	0	0	42,250	450	0	0	26%	10,460	60	
61	5750 WORKSHOPS & PRESENTATIONS	3,152	559	615	355	0	0	355	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-42%	(260)	61	
62	5755 PROMOTION & EDUCATION	106,643	132,350	161,075	102,270	0	1,525	875	0	2,800	9,000	0	0	7,000	0	0	0	0	81,070	0	0	0	-37%	(58,805)	62	
63	TOTAL 5700 - Printing & Advertising	123,474	162,541	162,541	157,075	0	1,525	1,430	0	3,500	11,400	0	0	12,300	0	0	0	3,000	123,470	450	0	0	-24%	(49,105)	63	
64																									64	
65	5810 TELEPHONE	28,416	25,618	34,251	30,966	0	960	720	0	11,550	3,448	0	0	3,240	0	0	0	72	10,280	456	240	0	-10%	(3,285)	65	
66	5820 WATER/SEWER	11,607	7,375	7,435	7,707	0	0	0	0	6,550	1,157	0	0	0	0	0	0	0	0	0	0	0	4%	272	66	
67	5830 ELECTRICITY	27,181	34,263	40,063	40,657	240	0	0	250	12,470	10,147	0	0	13,380	0	0	300	0	3,870	0	0	0	1%	594	67	
69	5855 HEATING FUEL	16,151	10,401	18,024	17,046	0	0	0	0	4,713	725	0	0	4,668	0	0	300	0	3,800	0	0	2,841	-5%	(978)	69	
71	TOTAL 5800 - Utilities	83,355																								

CHITTENDEN SOLID WASTE DISTRICT  
SUMMARY OF PROPOSED FY14 BUDGET  
GENERAL OPERATING PROGRAMS

		3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19								
LINE ITEM A/C # ACCOUNT	FY 2011 ACTUAL	FY 2012 ACTUAL	FY 2013 ADOPTED BUDGET	FY 2014 PROPOSED BUDGET	PROGRAM BUDGETS															PERCENT CHANGE	DOLLAR CHANGE					
					MSW	MRF	Waste Reduction	Special Waste	Drop-off Centers	Hazardous Waste	Safety QA	Biosolids	GM Compost	Special Projects	Future Projects	Property Management	Finance	Admin	Marketing			Enforcement	PUD			
96	6210 ADMIN ALLOCATION	0	0	0	0	4,688	34,713	40,167	24,506	55,025	28,204	0	11,035	26,782	18,964	13,711	18,831	40,572	(355,651)	21,787	16,666	0	0%	0	96	
97	6215 FINANCE ALLOCATION	0	0	0	0	3,915	11,745	4,894	8,810	93,966	27,799	0	3,524	25,451	1,958	979	3,915	(195,766)	0	6,852	1,958	0	0%	0	97	
98	6225 SAFETY - QA/QC ALLOCATION	0	0	0	0	940	495	401	0	12,645	7,788	(24,743)	0	1,472	0	0	0	0	1,002	0	0	0	0%	0	98	
99	6250 DOC - ADMIN ALLOCATION	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0	99	
101	6255 MAINTENANCE CHARGES	0	0	0	0	7,200	1,200	2,580	22,860	(69,240)	10,740	0	0	18,000	0	0	0	0	0	0	0	0	0%	0	101	
102	6259 ROLL-OFF TRUCK CHARGES	0	0	0	0	0	160	0	27,200	(58,960)	5,840	0	0	35,440	80	0	3,540	0	2,940	180	0	0	0%	0	102	
103	TOTAL 6200 - Interdepartmental	0	0	0	0	16,743	48,313	48,042	83,376	23,436	80,371	(24,743)	14,559	107,145	21,002	14,690	26,286	(155,194)	(351,709)	29,059	18,624	0	0%	0	103	
105	6306 GENERAL MGR'S DISCRETION	2,013	2,848	5,000	3,500	0	0	0	0	0	0	0	0	0	0	0	0	0	3,500	0	0	0	n/a	0	105	
106	6319 R & D PILOT PROJECTS	35,350	70	80	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-30%	(1,500)	106	
108	6321 GREENUP DAY	8,926	9,610	9,500	9,650	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-100%	(80)	108	
109	6322 TIRE & APPLIANCE ROUNDUP	40,871	38,159	39,510	0	0	0	0	0	0	0	0	0	0	9,650	0	0	0	0	0	0	0	2%	150	109	
111	6324 INCENTIVE GRANTS	146,412	41,032	56,500	25,000	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-100%	(39,510)	111	
112	6325 PAYMENT FOR MUNICIPAL SERVICES	29,773	35,156	35,838	37,054	0	23,996	0	0	0	0	0	0	0	5,000	0	0	0	0	0	0	0	-56%	(31,500)	112	
114	6326 PROPERTY TAXES	22,318	18,913	16,162	13,442	0	0	0	0	0	0	0	0	4,840	0	0	8,218	0	0	0	0	0	3%	1,216	114	
115	6329 STATE HW TAXES	503	523	565	565	0	0	0	0	0	0	0	0	0	0	0	13,442	0	0	0	0	0	-17%	(2,720)	115	
116	6335 BOARD MEETINGS	7,963	9,041	11,108	12,273	0	0	0	0	0	565	0	0	0	0	0	0	0	0	0	0	0	0%	0	116	
118	6350 IMPACT FEES	18,058	17,167	19,161	19,219	0	19,219	0	0	0	0	0	0	0	0	0	0	12,273	0	0	0	0	10%	1,165	118	
119	6358 HOST TOWN FEES	552	4,664	5,719	4,561	0	0	0	0	1,900	0	0	0	2,661	0	0	0	0	0	0	0	0	0%	58	119	
121	6391 BAD DEBT EXPENSE	243	3	500	200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-20%	(1,158)	121	
122	6398 RESERVE FOR CONTINGENCIES (PUD ONLY)	0	0	25,000	25,000	0	0	0	0	0	0	0	0	0	0	0	0	200	0	0	0	0	-60%	(300)	122	
123	TOTAL 6300 - Other Charges	314,036	178,382	224,643	150,464	0	63,215	0	0	1,900	565	0	0	7,501	14,650	0	21,661	200	15,773	0	0	25,000	-33%	(74,179)	123	
124	6420 G.O. BOND PRINCIPAL	380,000	350,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a	0	124	
125	6425 G.O. BOND INTEREST	27,116	13,075	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a	0	125	
126	TOTAL 6400 - Debt Service	407,116	363,075	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a	0	126	
127	TOTAL OPERATING EXPENSES	8,660,052	8,300,251	8,980,061	8,739,954	84,461	2,132,129	321,175	452,894	1,989,100	695,723	0	1,165,675	865,228	177,295	53,882	68,147	85,439	152,472	301,424	65,465	129,448	-3%	(240,107)	127	
128	OPERATING REVENUES																								128	
129	FROM OPERATIONS																								129	
130	4301 LICENSE FEES	8,820	8,740	9,380	10,505	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10,505	0	12%	1,125	130	
131	4402 EQUIPMENT RENT/LEASE	3,083	4,802	5,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-100%	(5,400)	131	
132	4405 RENTAL INCOME	92,495	89,423	76,288	53,937	2,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-29%	(22,351)	132	
133	4416 SOLID WASTE MANAGEMENT FEES	2,991,209	2,908,979	2,647,200	2,972,076	0	0	0	0	0	0	0	0	0	0	0	51,537	0	0	0	0	0	0	12%	324,876	133
134	4420 TIPPING FEES	3,206,328	2,954,454	2,947,236	3,489,594	0	469,500	0	19,250	1,779,174	1,350	0	1,085,975	134,345	0	0	0	2,972,076	0	0	0	0	18%	542,358	134	
135	4423 TIPPING FEE REBATES	0	(188,025)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a	0	135	
136	4430 CHGS FOR SVC--PESTICIDE DISP ST CONTR	15,394	15,565	18,000	18,000	0	0	0	0	0	18,000	0	0	0	0	0	0	0	0	0	0	0	0%	0	136	
137	4460 ELECTRONICS MANAGEMENT FEE	0	39,536	36,483	42,778	0	0	0	0	42,778	0	0	0	0	0	0	0	0	0	0	0	0	0%	0	137	
138	4480 DELIVERY FEE REVENUE	66,262	43,994	69,704	61,659	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	17%	6,295	138	
139	4520 SALES OF MATERIALS	3,517,389	3,349,538	2,626,024	2,237,922	0	1,911,109	0	51,850	3,590	19,856	0	0	251,518	0	0	0	0	0	0	0	0	-12%	(8,045)	139	
140	4521 DISCOUNTS ON SALE OF MATERIALS	(5,583)	(7,443)	(5,040)	(1,663)	0	0	0	0	0	(1,663)	0	0	0	0	0	0	0	0	0	0	0	-15%	(388,102)	140	
141	4524 DEPOSIT BOTTLES/CANS	6,096	6,124	6,626	6,626	0	0	0	0	6,626	0	0	0													

**CHITTENDEN SOLID WASTE DISTRICT**  
**ADOPTED FY13 AND PROPOSED FY14 BUDGET - BY PROGRAM**  
**GENERAL FUND OPERATING PROGRAMS**

		BUDGETED REVENUES			BUDGETED EXPENDITURES			TRANSFERS FROM (TO) RESERVES		NET PROGRAM AMOUNT SWMF SUBSIDY *		
		1	2	3	4	5	6	7	8	9	10	
PROGRAM		FY13 ADOPTED	FY14 PROPOSED	\$ CHANGE	FY13 ADOPTED	FY14 PROPOSED	\$ CHANGE	FY13 ADOPTED	FY14 PROPOSED	FY13 ADOPTED	FY14 PROPOSED	
1	MSW	\$ 4,800	\$ 2,400	\$ (2,400)	\$ 87,023	\$ 84,461	\$ (2,562)	\$ 82,223	\$ 82,061	\$ -	\$ -	1
2	MRF	2,005,323	2,380,609	375,286	1,861,051	2,132,129	271,078	(144,272)	(248,480)	-	-	2
3	WASTE REDUCTION	200	200	-	321,249	321,175	(74)	-	-	321,049	320,975	3
4	SPECIAL WASTE	95,505	139,752	44,247	380,514	452,894	72,380	-	-	285,009	313,142	4
5	DOC	1,777,906	1,920,368	142,462	1,934,863	1,989,100	54,237	(75,007)	(184,784)	231,964	253,516	5
6	HAZARDOUS WASTE	184,957	166,346	(18,611)	725,018	695,723	(29,295)	-	-	540,061	529,376	6
7	SAFETY/QA PROGRAM	-	-	-	-	-	-	-	-	-	-	7
8	BIOSOLIDS	1,208,098	1,085,975	(122,123)	1,308,098	1,165,675	(142,423)	100,000	79,700	-	-	8
9	GREEN MTN COMPOST (GMC)	721,034	447,522	(273,512)	988,941	865,228	(123,713)	(53,598)	(57,815)	321,505	475,521	9
10	SPECIAL PROJECTS	-	-	-	278,482	177,295	(101,187)	27,500	(1,500)	250,982	178,795	10
11	FUTURE PROJECTS	-	-	-	101,917	53,882	(48,035)	80,000	35,000	21,917	18,882	11
12	PROPERTY MANAGEMENT	86,307	51,537	(34,770)	80,122	68,147	(11,975)	(6,185)	16,610	-	-	12
13	FINANCE	2,400	1,540	(860)	90,767	85,439	(5,328)	-	(189,516)	88,367	273,415	13
14	ADMINISTRATION	50	50	-	141,858	152,472	10,614	-	-	141,808	152,422	14
15	MARKETING	-	4,800	4,800	282,074	301,424	19,350	-	-	282,074	296,624	15
16	ENFORCEMENT	9,380	10,505	1,125	60,483	65,465	4,982	-	-	51,103	54,960	16
17	PUD	(14,820)	-	14,820	337,601	129,448	(208,153)	241,060	25,000	111,361	104,448	17
18	SOLID WASTE MGMT FEE REV	2,647,200	2,972,076	324,876	-	-	-	-	-	(2,647,200)	(2,972,076)	18
TOTALS		\$ 8,728,340	\$ 9,183,678	\$ 455,338	\$ 8,980,061	\$ 8,739,954	\$ (240,107)	\$ 251,721	\$ (443,724)	\$ -	\$ -	

Note: Individual totals may vary due to rounding.

\* The Net Program Amount / Solid Waste Management Fee Subsidy amounts shown in columns 9 & 10 represent the net amount needed to balance the budget for each individual program. This is calculated as follows:

*BUDGETED REVENUES (COL. 1 & 2) LESS BUDGETED EXPENDITURES (COL. 4 & 5) PLUS TRANSFERS FROM (TO) RESERVES (COL. 7 & 8).*

CHITTENDEN SOLID WASTE DISTRICT  
CAPITAL PROJECTS  
FY 2014 PROPOSED BUDGET

LINE ITEM #	ACCOUNT	FY14 TOTAL REQUEST	MRF	SPECIAL WASTE		DROP-OFF CENTERS										UHW DEPOT			PROPERTY MGMT	ADMIN.	FUTURE PROJECTS
				Special Wst Facility	Wood Depot	General	Maint.	Roll-Off Truck	Williston DOC	Essex DOC	So. Burl. DOC	Milton DOC	Richmond DOC	Hinesburg DOC	Burlington DOC		Biosolids Mgmt	Compost			
7005	DESIGN AND PERMITTING	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7015	LAND ACQUISITION	2,150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500,000	0	650,000
7020	SITEWORK	162,000	0	29,000	0	0	0	0	38,000	0	30,000	0	0	15,000	0	8,000	0	2,000	0	0	40,000
7035	BUILDING	395,500	180,000	0	0	0	10,000	0	3,500	28,750	20,750	62,000	3,500	0	0	18,000	0	0	69,000	0	0
7045	EQUIPMENT	2,048,400	1,660,000	260,000	0	3,000	8,400	0	0	0	0	0	0	18,000	22,000	25,000	0	52,000	0	0	0
7055	ROLLING STOCK	46,350	46,350	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7065	MISCELLANEOUS	25,000	10,000	5,000	0	5,000	0	0	0	0	0	0	0	0	0	5,000	0	0	0	0	0
TOTAL CAPITAL EXPENDITURES		\$4,877,250	\$1,946,350	\$294,000	\$0	\$8,000	\$18,400	\$0	\$41,500	\$28,750	\$50,750	\$62,000	\$3,500	\$33,000	\$22,000	\$56,000	\$0	\$54,000	\$1,569,000	\$0	\$690,000
REVENUES																					
4540	INTEREST INCOME	12,022	7,060	887	0	1,784	0	0	0	0	0	0	0	0	0	711	703	0	877	0	0
4605	SALES & TRADEINS OF USED EQPT	40,000	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4990	PROCEEDS OF LONG-TERM DEBT OBLIG	2,150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500,000	0	650,000
4991	PROCEEDS OF CAPITAL LEASE OBLIGATIONS	200,000	0	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES & FINANCING SOURCES		\$2,402,022	\$7,060	\$240,887	\$0	\$1,784	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$711	\$703	\$0	\$1,500,877	\$0	\$650,000
NET REVENUES OVER (UNDER) EXPENDITURES		(\$2,475,228)	(\$1,939,290)	(\$53,113)	\$0	(\$6,216)	(\$18,400)	\$0	(\$41,500)	(\$28,750)	(\$50,750)	(\$62,000)	(\$3,500)	(\$33,000)	(\$22,000)	(\$55,289)	\$703	(\$54,000)	(\$68,123)	\$0	(\$40,000)
TRANSFERS OUT AND INCREASE IN FUND EQUITY																					
6621	TRANSFER TO GENERAL FUND (FROM FIR)	151,610	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	51,610	0	0
6635	INCREASE IN FUND EQUITY	82,599	0	0	0	78,784	0	0	0	0	0	0	0	0	0	0	0	3,815	0	0	0
SUBTOTAL		\$234,209	\$0	\$0	\$0	\$78,784	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100,000	3,815	51,610	\$0	0
TRANSFERS IN AND DECREASE IN FUND EQUITY																					
4921	TRANSFER FROM GENERAL FUND	411,595	248,480	0	0	85,000	0	0	0	0	0	0	0	0	0	0	20,300	57,815	0	0	0
4935	DECREASE IN FUND EQUITY	2,297,842	1,690,810	53,113	0	0	18,400	0	41,500	28,750	50,750	62,000	3,500	33,000	22,000	55,289	78,997	0	119,733	0	40,000
SUBTOTAL		\$2,709,437	\$1,939,290	\$53,113	\$0	\$85,000	\$18,400	\$0	\$41,500	\$28,750	\$50,750	\$62,000	\$3,500	\$33,000	\$22,000	\$55,289	\$99,297	\$57,815	\$119,733	\$0	\$40,000
NET PROGRAM		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note: Individual totals may vary due to rounding

**CHITTENDEN SOLID WASTE DISTRICT  
OTHER DESIGNATED FUNDS  
FY 2014 PROPOSED BUDGET**

LINE ITEM A/C # ACCOUNT	FY 2014 PROPOSED BUDGET	Landfill Post- Closure	Facilities Closure Reserve	Community Cleanup Fund	Managers' Deferred Comp	Rate Stabiliz- ation Rsv	
<b><u>EXPENDITURES</u></b>							
6320 CLEANUP FDS DISBURSED TO MUNICIPALITIES	15,000	0	0	15,000	0	0	1
6510 VESTED RETIREMENT BENEFITS	0	0	0	0	0	0	2
SUBTOTAL - OPERATING EXPENDITURES	\$15,000	\$0	\$0	\$15,000	\$0	\$0	3
							4
SUBTOTAL - CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	8
							9
TOTAL EXPENDITURES BEFORE TRANSFERS	\$15,000	\$0	\$0	\$15,000	\$0	\$0	10
							11
<b><u>REVENUES</u></b>							12
							13
4540 INTEREST	4,290	2,850	1,440	0	0	0	14
TOTAL REVENUES	\$4,290	\$2,850	\$1,440	\$0	\$0	\$0	15
							16
NET REVENUES OVER (UNDER) EXPENDITURES	(\$10,710)	\$2,850	\$1,440	(\$15,000)	\$0	\$0	17
							18
<b><u>TRANSFERS OUT AND INCREASE IN FUND EQUITY</u></b>							19
6623 TRANSFER TO GENERAL FUND (LFPC)	82,061	82,061	0	0	0	0	20
6635 SURPLUS / INCREASE IN FUND EQUITY	101,224	0	1,440	0	0	99,784	22
SUBTOTAL	\$183,285	\$82,061	\$1,440	\$0	\$0	\$99,784	23
							24
<b><u>TRANSFERS IN AND DECREASE IN FUND EQUITY</u></b>							25
4922 TRANSFER FROM GEN FD (COMM CLEANUP)	1,500	0	0	1,500	0	0	27
4923 TRANSFER FROM GENERAL FUND (LFPC)	50,000	50,000	0	0	0	0	28
4924 TRANSFER FROM GENERAL FUND (RT STABIL)	99,784	0	0	0	0	99,784	29
4935 DEFICIT / DECREASE IN FUND EQUITY	42,711	29,211	0	13,500	0	0	30
SUBTOTAL	\$193,995	\$79,211	\$0	\$15,000	\$0	\$99,784	31
							32
<b><u>NET PROGRAM</u></b>	\$0	\$0	\$0	\$0	\$0	\$0	33



**CHITTENDEN SOLID WASTE DISTRICT  
SOURCES OF OPERATING REVENUES,  
AND USE OF SOLID WASTE MANAGEMENT FEES BY PROGRAM -  
COMPARISON FY13 TO FY14**

<b>TOTAL SOURCES OF OPERATING REVENUES</b>	<b>FY 2013 ADOPTED BUDGET</b>		<b>FY 2014 PROPOSED BUDGET</b>		<b>Difference</b>
	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$ Change</b>
<b>General Operating Revenues:</b>					
Tipping Fees	\$ 2,947,236	32.8%	\$ 3,489,594	39.9%	\$ 542,358
Solid Waste Management Fee	2,647,200	29.5%	2,972,076	34.0%	324,876
Sale of Materials/Mat'l Handling Fees	2,970,236	33.1%	2,583,426	29.6%	(386,810)
Equipment Rent/Lease	5,400	0.1%	-	0.0%	(5,400)
Federal, State, & Local Grants	70,200	0.8%	72,600	0.8%	2,400
Interest	2,400	0.0%	1,540	0.0%	(860)
License Fees	9,380	0.1%	10,505	0.1%	1,125
Property Management	76,288	0.8%	53,937	0.6%	(22,351)
<b>Subtotal Operating Revenues</b>	<b>8,728,340</b>	<b>97.2%</b>	<b>9,183,678</b>	<b>105.1%</b>	<b>455,338</b>
Net Transfer From (To) Reserves	251,721	2.8%	(443,724)	-5.1%	(695,445)
<b>Total Operating Exp Budget</b>	<b>\$ 8,980,061</b>	<b>100.0%</b>	<b>\$ 8,739,954</b>	<b>100.0%</b>	<b>\$ (240,107)</b>

<b>USE OF SOLID WASTE MANAGEMENT FEES BY PROGRAM</b>	<b>FY2013 Based on 120,000 tons</b>		<b>FY2014 Based on 114,000 tons *</b>		<b>Difference</b>
<b>Program</b>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$ Change</b>
MRF	\$ -	0.0%	\$ -	0.0%	\$ -
Waste Reduction	321,049	12.1%	320,975	10.8%	(74)
Special Waste	285,008	10.8%	313,142	10.5%	28,134
DOCs	231,964	8.8%	253,516	8.5%	21,552
Unregulated Haz Waste	540,062	20.4%	529,376	18.0%	(10,686)
Biosolids Program	-	0.0%	-	0.0%	0
Green Mountain Compost	321,505	12.1%	475,521	16.0%	154,016
Special Projects	250,982	9.5%	178,795	6.0%	(72,187)
Future Projects	21,917	0.8%	18,882	0.6%	(3,035)
Finance	88,367	3.3%	83,899	2.8%	(4,468)
Administration	141,808	5.4%	152,422	5.1%	10,614
Marketing/Communications	282,074	10.7%	296,624	10.0%	14,550
Enforcement	51,103	1.9%	54,960	1.8%	3,857
PUD	111,361	4.2%	104,448	3.5%	(6,913)
Increase in Undesignated Fund Equity	-	0.0%	189,516	6.4%	189,516
<b>Total Solid Waste Mgmt Fee Revenues</b>	<b>\$ 2,647,200</b>	<b>100.0%</b>	<b>\$ 2,972,076</b>	<b>100.0%</b>	<b>\$ 324,876</b>

\* Expected effective date of SWMF increase from \$22.06 to \$27.00 - September 1, 2013

**PROPOSED FY 2014  
EMPLOYEE WAGE AND BENEFIT SCHEDULE**

	C	D	E	F	G	I	J	K	L	M	N	O	P	Q	R	S	T
8											FY14 PROPOSED WAGES						
9			Primary	Primary	Hours	Grade	Step	Hourly	Base	Step	NET	NET	New	New	Overtime	Overtime	TOTAL
10		EMPLOYEE POSITION	Site	Program	per year		(FY13)	(FY13)	Wage	(FY14)	COLA	STEP	Base	Hourly	Hours	Wages	WAGES
11										New Plan	1.92%	VAR	Wage	Rate			(base & ot)
12																	
13	1	*General Manager	ADM	ADM	2,080	22	30	\$ 63.22	\$ 131,498	20	\$ 2,517	\$ 0	\$ 134,014	\$ 64.43	-	\$ -	\$ 134,014
14	2	*Administrative Manager	ADM	ADM	2,080	15	12	33.65	69,992	10	1,344	1,231	72,567	34.89	-	-	72,567
15	3	Administrative Assistant	ADM/FIN	ADM	2,080	5	7	17.66	36,733	6	705	923	38,361	18.44	60	1,660	40,021
16	4	*Enforcement Coordinator	ADM	ADM	1,248	12	6	26.21	32,710	5	628	489	33,827	27.11	-	-	33,827
17	5	*Marketing & Communications Coordinator	MRK	MRK	2,080	15	5	30.83	64,126	5	1,231	1,774	67,131	32.27	-	-	67,131
18	6	*Asst Engineer/Project Manager	ADM/FAC	ADM/FAC	2,080	13	5	27.44	57,075	5	1,096	1,591	59,762	28.73	-	-	59,762
19	7	*Facilities Manager/District Engineer	ADM/FAC	ADM/FAC	2,080	21	5	43.74	90,979	4	1,747	2,506	95,232	45.78	-	-	95,232
20	8	*Operations Manager	DOC	DOC	2,080	16	25	41.89	87,131	20	1,664	0	88,795	42.69	-	-	88,795
21	9	Web Design/Marketing Assistant	MRK	MRK	1,248	9	7	22.30	27,830	6	534	679	29,044	23.27	-	-	29,044
22	10	Drop-Off Center Operator - ON CALL	ON-CALL/BU	DOC	416	4	2	15.64	6,506	3	125	133	6,764	16.26	-	-	6,764
23	11	Drop-Off Center Operator - ON CALL	ON-CALL	DOC	416	4	13	17.94	7,463	11	143	146	7,752	18.63	-	-	7,752
24	12	Drop-Off Center Operator - ON CALL	ON-CALL/BU	DOC	624	4	14	18.16	11,332	12	218	241	11,791	18.90	-	-	11,791
25	13	Drop-Off Center Operator - ON CALL	ESX	DOC	832	4	5	16.24	13,512	5	259	373	14,145	17.00	-	-	14,145
26	14	Drop-Off Center Operator - ON CALL	ON-CALL	DOC	416	4	23	20.31	8,449	20	162	139	8,751	21.04	-	-	8,751
27	15	Drop-Off Center Operator - ON CALL	ON-CALL	DOC	416	4	1	15.45	6,427	3	123	214	6,764	16.26	-	-	6,764
28	16	Drop-Off Center Operator	SOB	DOC	2,080	4	6	16.44	34,195	5	657	510	35,361	17.00	-	-	35,361
29	17	Maintenance/DOC Operator	MIL/MAIN/S	MIL/MAIN	2,080	5	26	22.36	46,509	20	894	0	47,403	22.79	52	1,778	49,181
30	18	Drop-Off Center Operator	WIL	DOC	832	4	6	16.44	13,678	5	263	204	14,145	17.00	-	-	14,145
31	19	Drop-Off Center Operator - Class I	ESX	DOC	2,080	5	15	19.50	40,560	13	779	943	42,282	20.33	80	2,439	44,721
32	20	Drop-Off Center Attendant	HIN	DOC	416	4	2	15.64	6,506	3	125	133	6,764	16.26	-	-	6,764
33	21	Drop-Off Center Operator	HIN	DOC	624	4	5	16.24	10,134	5	195	280	10,608	17.00	-	-	10,608
34	22	Drop-Off Center Operator	BUR	DOC	832	4	6	16.44	13,678	5	263	204	14,145	17.00	-	-	14,145
35	23	Drop-Off Center Operator -Class I	SOB	DOC	2,080	5	13	19.02	39,562	11	760	801	41,122	19.77	52	1,542	42,664
36	24	Drop-Off Center Operator	WIL/SPW	DOC	2,080	4	10	17.28	35,942	8	690	544	37,177	17.87	52	1,394	38,571
37	25	Drop-Off Center Operator	MIL	DOC	1,272	4	21	19.81	25,198	18	484	444	26,126	20.54	-	-	26,126
38	26	Drop-Off Center Operator	SOB	DOC	416	4	5	16.24	6,756	5	130	187	7,072	17.00	-	-	7,072
39	27	Drop-Off Center Operator	RIC	DOC	1,248	4	8	16.86	21,041	7	404	553	21,998	17.63	-	-	21,998
40	28	Drop-Off Center Operator/Facilities Assistan	RIC/ADM	DOC	2,080	8	7	21.02	43,722	6	839	1,097	45,658	21.95	-	-	45,658
41	29	Drop-Off Center Operator	ESX	DOC	2,080	4	5	16.24	33,779	5	649	934	35,361	17.00	80	2,040	37,402
42	30	Drop-Off Center Operator	BURL/MIL	DOC	2,080	4	8	16.86	35,069	7	673	921	36,663	17.63	-	-	36,663
43	31	Maintenance Supervisor	MAIN	MAIN	2,080	11	7	25.05	52,104	6	1,000	1,297	54,402	26.15	140	5,492	59,894
44	32	Maintenance Operator	MAIN/RO	MAIN/RO	2,080	7	11	20.84	43,347	9	832	731	44,910	21.59	52	1,684	46,595
45	33	Roll-Off Truck Driver	RO	RO	2,080	5	11	18.56	38,605	9	741	648	39,994	19.23	120	3,461	43,456
46	34	Seasonal Maintenance	MAIN	MAIN	416	c	c	20.00	8,320	c	-	-	8,320	20.00	-	-	8,320
47	35	*Finance Manager	FIN	FIN	2,080	17	15	39.23	81,598	10	1,567	1,430	84,595	40.67	-	-	84,595
48	36	Accounts Payable Specialist	FIN	FIN	2,080	7	23	24.18	50,294	20	966	865	52,125	25.06	-	-	52,125
49	37	Accounts Receivable Specialist	FIN	FIN	1,040	7	9	20.33	21,143	7	406	290	21,839	21.00	-	-	21,839
50	38	*Environmental & Safety Compliance Manag	ENV	HAZ	2,080	17	21	42.27	87,922	16	1,688	2,345	91,954	44.21	-	-	91,954
51	39	Hazardous Waste Coordinator	ENV	HAZ	2,080	12	14	28.95	60,216	12	1,156	1,291	62,663	30.13	75	3,389	66,052
52	40	Hazardous Waste Operator - Class I	ENV	HAZ	2,080	9	6	22.02	45,802	5	879	661	47,342	22.76	75	2,561	49,902
53	41	Hazardous Waste Operator	ENV	HAZ	2,080	8	5	20.50	42,640	5	819	1,195	44,654	21.47	75	2,415	47,069
54	42	Hazardous Waste Operator - Contract (SEA	ENV	HAZ	470	n	n	22.00	10,340	n	-	-	10,340	22.00	-	-	10,340
55	43	*Waste Reduction Manager	WR	WR/SP	2,080	15	13	34.07	70,866	11	1,361	1,357	73,583	35.38	-	-	73,583
56	44	Community Outreach Coordinator	WR	WR/SP	1,674	9	14	24.33	40,728	12	782	837	42,347	25.30	-	-	42,347
57	45	School Outreach Coordinator	WR	WR	2,080	9	1	20.69	43,035	3	826	1,420	45,281	21.77	10	327	45,608
58	46	Business Outreach Coordinator	WR	WR	2,080	12	B	24.33	50,606	2	972	1,161	52,739	25.36	10	380	53,119
59	47	*Green Mtn Compost General Manager	GMC	GMC	2,080	15	3	30.07	62,546	4	1,201	1,908	65,654	31.56	-	-	65,654
60	48	GMC Sales & Production Coordinator	GMC	GMC	1,664	11	3	23.83	39,653	4	761	1,212	41,627	25.02	-	-	41,627
61	49	GMC Senior Equipment Operator	GMC	GMC	2,080	7	19	23.01	47,861	16	919	721	49,501	23.80	40	1,428	50,929
62	50	GMC Equipment Operator	GMC	GMC	2,080	5	2	16.59	34,507	3	663	714	35,884	17.25	25	647	36,531
63	51	Seasonal Equipment Operator (GMC)	GMC	GMC	80	n	n	13.50	1,080	n	-	-	1,080	13.50	-	-	1,080
64	52	Office Assistant GMC	GMC	GMC	702	n	n	12.00	8,424	n	-	-	8,424	12.00	-	-	8,424
65	53	Delivery Driver	GMC	GMC	432	n	n	13.00	5,616	n	-	-	5,616	13.00	-	-	5,616
66	54	Light Equipment Operator GMC	GMC	GMC	520	n	n	12.00	6,240	n	-	-	6,240	12.00	-	-	6,240
67	55	Overs separators	GMC	GMC	200	n	n	12.00	2,400	n	-	-	2,400	12.00	-	-	2,400
68	56	Vacant - new employee	PUD	PUD	1,248	14	B	27.33	34,108	1	655	0	34,763	27.85	-	-	34,763
69																	
70		FY '14 PRELIMINARY BUDGET TOTALS			82,102				\$ 2,048,094		\$ 38,493	\$ 38,278	\$ 2,124,865		998	\$ 32,637	\$ 2,157,503
71																	
72		FY '13 BUDGET			90,265				\$ 2,114,648		\$ 71,105	\$ 24,341	\$ 2,210,094		1,101	\$ 35,045	\$ 2,245,139
73																	
74		FY '14 INCREASE (DECR) VS FY '13: \$			(8,163)				(66,554)		(32,612)	13,937	(85,229)		(103)	(2,408)	(87,636)
75																	
76		FY '14 INCREASE (DECR) VS FY '13: %			-9.04%				-3.15%		-45.86%	57.26%	-3.86%		-9.36%	-6.87%	-3.90%
77																	

**PROPOSED FY 2014  
EMPLOYEE WAGE AND BENEFIT SCHEDULE**

	C	D	U	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK
8			FY 14 MANDATED BENEFITS				OPTIONAL BENEFITS										
9				Workers	Unemployment		MEDICAL		Dental				ICMA	LIFE	TOTAL BENEFITS		
10		EMPLOYEE POSITION	FICA	Comp.	Insurance	Insurance	CSWD	Employee	Opt	CSWD	Employee	Retirement	DISAB	MANDATED	OPTIONAL	TOTAL	TOTAL
11			7.65%		4.8%	Membership	pays difference	Share	Out	95%	5%	6%	INS	BENEFITS	BENEFITS	BENEFITS	WAGES/ BENEFITS
12							+15% for 6 mos	2.88%	25% of premium	6% increase			2% increase				
13	1	*General Manager	\$ 9,041	\$ 435	\$ 768	2-PERSON	\$ 11,723	\$ 3,860	\$ -	\$ 802	\$ 42	\$ 8,041	\$ 2,118	\$ 10,244	\$ 22,684	\$ 32,928	\$ 166,942
14	2	*Administrative Manager	6,347	261	768	OPT-OUT	-	-	6,125	1,418	75	4,354	1,261	7,376	13,159	20,535	93,102
15	3	Administrative Assistant	3,147	130	768	FAMILY	19,908	1,105	-	1,418	75	2,302	670	4,045	24,298	28,343	68,363
16	4	*Enforcement Coordinator	2,588	107	768	N/A	-	-	-	-	-	-	-	3,463	-	3,463	37,290
17	5	*Marketing & Communications Coordinator	5,296	218	768	SINGLE	6,880	1,933	-	449	-	4,028	1,163	6,282	12,519	18,801	85,932
18	6	*Asst Engineer/Project Manager	4,666	192	768	2-PERSON	13,861	1,721	-	802	42	2,988	799	5,626	18,451	24,078	83,840
19	7	*Facilities Manager/District Engineer	8,191	337	768	OPT-OUT	-	-	6,125	449	-	5,714	1,443	9,296	13,731	23,027	118,259
20	8	*Operations Manager	6,999	288	768	FAMILY	18,455	2,557	-	1,418	75	5,328	1,413	8,055	26,614	34,670	123,465
21	9	Web Design/Marketing Assistant	2,222	91	768	N/A	-	-	-	-	-	-	-	3,081	-	3,081	32,126
22	10	Drop-Off Center Operator - ON CALL	517	506	325	N/A	-	-	-	-	-	-	-	1,348	-	1,348	8,112
23	11	Drop-Off Center Operator - ON CALL	593	580	372	N/A	-	-	-	-	-	-	-	1,545	-	1,545	9,297
24	12	Drop-Off Center Operator - ON CALL	902	882	566	N/A	-	-	-	-	-	-	-	2,350	-	2,350	14,140
25	13	Drop-Off Center Operator - ON CALL	1,082	1,058	679	N/A	-	-	-	-	-	-	-	2,819	-	2,819	16,963
26	14	Drop-Off Center Operator - ON CALL	669	654	420	N/A	-	-	-	-	-	-	-	1,743	-	1,743	10,494
27	15	Drop-Off Center Operator - ON CALL	517	506	325	N/A	-	-	-	-	-	-	-	1,348	-	1,348	8,112
28	16	Drop-Off Center Operator	2,790	2,727	768	SINGLE	7,795	1,018	-	449	-	2,122	618	6,285	10,983	17,268	52,629
29	17	Maintenance/DOC Operator	3,870	3,783	768	FAMILY	19,648	1,365	-	1,418	75	2,844	777	8,421	24,687	33,107	82,288
30	18	Drop-Off Center Operator	1,082	1,058	679	N/A	-	-	-	-	-	-	-	2,819	-	2,819	16,963
31	19	Drop-Off Center Operator - Class I	3,516	3,437	768	FAMILY	19,795	1,218	-	1,418	75	2,537	725	7,721	24,475	32,196	76,917
32	20	Drop-Off Center Attendant	517	506	325	N/A	-	-	-	-	-	-	-	1,348	-	1,348	8,112
33	21	Drop-Off Center Operator	812	793	509	N/A	-	-	-	-	-	-	-	2,114	-	2,114	12,723
34	22	Drop-Off Center Operator	1,082	1,058	679	N/A	-	-	-	-	-	-	-	2,819	-	2,819	16,963
35	23	Drop-Off Center Operator - Class I	3,359	3,283	768	2-PERSON	14,398	1,184	-	802	42	2,467	716	7,410	18,384	25,794	68,458
36	24	Drop-Off Center Operator	3,036	2,968	768	SINGLE	7,742	1,071	-	802	42	2,231	647	6,772	11,423	18,194	56,765
37	25	Drop-Off Center Operator	1,999	1,954	768	N/A	-	-	-	-	-	-	-	4,721	-	4,721	30,847
38	26	Drop-Off Center Operator	541	529	339	N/A	-	-	-	-	-	-	-	1,409	-	1,409	8,481
39	27	Drop-Off Center Operator	1,683	1,645	768	N/A	-	-	-	-	-	-	-	4,096	-	4,096	26,094
40	28	Drop-Off Center Operator/Facilities Assistan	3,602	3,521	768	SINGLE	7,498	1,315	-	449	-	2,740	743	7,891	11,430	19,320	64,979
41	29	Drop-Off Center Operator	2,942	2,876	768	2-PERSON	14,564	1,018	-	802	42	2,122	617	6,586	18,105	24,691	62,093
42	30	Drop-Off Center Operator	2,892	2,827	768	SINGLE	7,757	1,056	-	449	-	2,200	634	6,487	11,040	17,527	54,190
43	31	Maintenance Supervisor	4,706	3,031	768	FAMILY	22,932	1,567	-	1,418	75	3,264	948	8,505	28,563	37,069	96,963
44	32	Maintenance Operator	3,672	2,365	768	2-PERSON	14,289	1,293	-	-	-	2,695	750	6,805	17,733	24,538	71,133
45	33	Roll-Off Truck Driver	3,414	3,337	768	FAMILY	19,861	1,152	-	1,418	75	2,400	704	7,519	24,383	31,902	75,357
46	34	Seasonal Maintenance	636	622	399	N/A	-	-	-	-	-	-	-	1,657	-	1,657	9,977
47	35	*Finance Manager	6,673	275	768	SINGLE	6,377	2,436	-	449	-	5,076	1,363	7,716	13,264	20,980	105,575
48	36	Accounts Payable Specialist	4,109	169	768	2-PERSON	14,081	1,501	-	802	42	3,128	802	5,046	18,813	23,859	75,984
49	37	Accounts Receivable Specialist	1,671	69	768	N/A	-	-	-	-	-	-	-	2,508	-	2,508	24,347
50	38	*Environmental & Safety Compliance Manag	7,919	326	768	OPT-OUT	-	-	6,125	1,418	75	5,517	1,417	9,013	14,478	23,491	115,445
51	39	Hazardous Waste Coordinator	5,674	5,546	768	OPT-OUT	-	-	4,363	449	-	3,760	1,094	11,988	9,666	21,655	87,706
52	40	Hazardous Waste Operator - Class I	4,498	4,396	768	OPT-OUT	-	-	6,125	1,418	75	2,841	770	9,662	11,153	20,815	70,718
53	41	Hazardous Waste Operator	3,707	3,624	768	SINGLE	7,527	1,286	-	449	-	2,679	734	8,099	11,389	19,488	66,557
54	42	Hazardous Waste Operator - Contract (SEA	791	773	496	N/A	-	-	-	-	-	-	-	2,060	-	2,060	12,400
55	43	*Waste Reduction Manager	6,297	259	768	OPT-OUT	-	-	4,363	802	42	4,415	1,269	7,324	10,850	18,175	91,758
56	44	Community Outreach Coordinator	3,299	136	768	SINGLE	7,051	1,763	-	449	-	2,541	724	4,203	10,764	14,967	57,315
57	45	School Outreach Coordinator	3,562	147	768	SINGLE	7,509	1,304	-	449	-	2,264	667	4,477	10,889	15,365	60,973
58	46	Business Outreach Coordinator	4,189	173	768	SINGLE	7,294	1,519	-	449	-	3,164	752	5,130	11,659	16,789	69,907
59	47	*Green Mtn Compost General Manager	5,176	213	768	FAMILY	17,093	1,891	-	802	42	3,939	1,135	6,157	22,970	29,127	94,781
60	48	GMC Sales & Production Coordinator	3,031	125	768	FAMILY	16,810	4,203	-	1,194	299	2,498	698	3,924	21,200	25,124	66,751
61	49	GMC Senior Equipment Operator	4,586	2,954	768	OPT-OUT	-	-	6,125	1,418	75	2,970	787	8,308	11,300	19,608	70,537
62	50	GMC Equipment Operator	2,880	1,855	768	FAMILY	21,723	1,033	-	-	-	2,153	631	5,503	24,506	30,009	66,540
63	51	Seasonal Equipment Operator (GMC)	83	53	52	N/A	-	-	-	-	-	-	-	188	-	188	1,268
64	52	Office Assistant GMC	644	27	404	N/A	-	-	-	-	-	-	-	1,075	-	1,075	9,499
65	53	Delivery Driver	430	420	270	N/A	-	-	-	-	-	-	-	1,120	-	1,120	6,736
66	54	Light Equipment Operator GMC	477	467	300	N/A	-	-	-	-	-	-	-	1,244	-	1,244	7,484
67	55	Overs separators	184	179	115	N/A	-	-	-	-	-	-	-	478	-	478	2,878
68	56	Vacant - new employee	2,659	110	768	N/A	-	-	-	-	-	-	-	3,537	-	3,537	38,299
70		<b>FY '14 PRELIMINARY BUDGET TOTALS</b>	<b>\$ 171,467</b>	<b>\$ 70,858</b>	<b>\$ 36,438</b>		<b>\$ 332,572</b>	<b>\$ 41,370</b>	<b>\$ 39,351</b>	<b>\$ 26,734</b>	<b>\$ 1,383</b>	<b>\$ 107,318</b>	<b>\$ 29,590</b>	<b>\$ 278,763</b>	<b>\$ 535,565</b>	<b>\$ 814,328</b>	<b>\$ 2,971,830</b>
71																	
72		<b>FY '13 BUDGET</b>	<b>\$ 177,503</b>	<b>\$ 81,072</b>	<b>\$ 33,179</b>		<b>\$ 370,235</b>	<b>\$ 45,350</b>	<b>\$ 39,363</b>	<b>\$ 30,369</b>	<b>\$ 1,307</b>	<b>\$ 103,281</b>	<b>\$ 30,267</b>	<b>\$ 291,753</b>	<b>\$ 573,516</b>	<b>\$ 865,269</b>	<b>\$ 3,110,408</b>
73																	
74		<b>FY '14 INCREASE (DECR) VS FY '13: \$</b>	<b>(6,036)</b>	<b>(10,214)</b>	<b>3,259</b>		<b>(37,663)</b>	<b>(3,980)</b>	<b>(12)</b>	<b>(3,635)</b>	<b>76</b>	<b>4,037</b>	<b>(677)</b>	<b>(12,990)</b>	<b>(37,951)</b>	<b>(50,941)</b>	<b>(138,578)</b>
75																	
76		<b>FY '14 INCREASE (DECR) VS FY '13: %</b>	<b>-3.40%</b>	<b>-12.60%</b>	<b>9.82%</b>		<b>-10.17%</b>	<b>-8.78%</b>	<b>-0.03%</b>	<b>-11.97%</b>	<b>5.82%</b>	<b>3.91%</b>	<b>-2.24%</b>	<b>-4.45%</b>	<b>-6.62%</b>	<b>-5.89%</b>	<b>-4.46%</b>
77																	

<b>CHITTENDEN SOLID WASTE DISTRICT</b> <b>FY 14 SCHEDULE OF PROGRAM FEES</b>
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	<u>FY 14</u>	<u>FY 13</u>	<u>Change</u>
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#### 4) MATERIALS RECOVERY FACILITY

Tipping fees and/or materials purchased price fluctuate with market price. Budgeted rates are:

In District materials, per Ton	\$6.50	(\$5.00)	\$11.50
Out-of-District materials, per Ton	\$16.50	\$5.00	\$11.50

#### 6) SPECIAL WASTE PROGRAM

##### Special Waste Facility (at the Williston Drop-Off Center)

Electronics ~ per pound (by appt. only)	\$0.18	\$0.18	\$0.00
Gypsum wallboard, per ton	\$70.00	\$70.00	\$0.00
Tires ~ up to 16"	\$2.25	\$2.25	\$0.00
Tires ~ 16.5" to 19"	\$3.75	\$3.75	\$0.00
Tires ~ per ton	\$200.00	\$200.00	\$0.00
Tree limbs, trunks, clean stumps, & brush			
Up to 6 cubic yards	No charge	No charge	
Each cubic yard in excess of 6 cubic yards	\$5.00	\$5.00	\$0.00
Pallets & clean construction lumber	No charge	No charge	
Propane cylinders over 20 lbs	\$5.00	\$5.00	\$0.00
Yard debris	No charge	No charge	

#### 7) DROP-OFF CENTERS

Items accepted vary by facility.

##### Household Trash

up to 18-gallon bag/barrel	\$2.00	\$1.75	\$0.25
up to 33-gallon bag/barrel	\$3.75	\$3.25	\$0.50
up to 45-gallon bag/barrel	\$5.75	\$5.00	\$0.75
per cubic yard	\$30.00	\$25.00	\$5.00
at Burlington Drop-Off Center, per pound	\$0.15	\$0.13	\$0.02

##### Construction & Demolition Debris

up to 18-gallon bag/barrel	\$4.00	\$3.50	\$0.50
up to 33-gallon bag/barrel	\$7.50	\$6.50	\$1.00
up to 45-gallon bag/barrel	\$11.50	\$10.00	\$1.50
per cubic yard	\$60.00	\$50.00	\$10.00
at Burlington Drop-Off Center, per pound	\$0.15	\$0.13	\$0.02

##### Other Items

(* indicates that limits apply)			
All-In-One Recyclables	No charge	No charge	
Appliances without Refrigerants	\$5	\$5	\$0.00
Appliances with Refrigerants	\$10-\$15	\$10-\$15	\$0.00
Batteries (household and lead acid)	No charge*	No charge*	
Electronics	\$1-\$15	\$1-\$15	\$0.00
Electronics - items covered by new State program	No charge	No charge	
Fluorescent lamps	No charge*	No charge*	
Food scraps & non-recyclable paper	No charge	No charge	
Furniture items	\$3-\$17	\$3-\$17	\$0.00
Hard cover books	No charge	No charge	
Mercury-containing products	No charge	No charge	
Pallets & clean construction lumber	No charge	No charge	
Propane cylinders 20 lbs & under	No charge*	No charge*	
Scrap metal	No charge	No charge	
Textiles	No charge*	No charge*	

**7) DROP-OFF CENTERS, Continued**

	<u>FY 14</u>	<u>FY 13</u>	<u>Change</u>
Tires ~ up to 16"	\$2.75	\$2.75	\$0.00
Tires ~ 16.5" to 19"	\$5.25	\$5.25	\$0.00
Tires ~ 20" to 24.5"	\$14.00	\$14.00	\$0.00
Tires ~ off road	\$56.00	\$56.00	\$0.00
Tree limbs, trunks, clean stumps, & brush:			
Up to 3 cubic yards	No charge	No charge	
Each cubic yard in excess of 3 cubic yards	\$10.00	\$10.00	\$0.00
Used oil	No charge	No charge	
Used oil filters	No charge	No charge	
Wood ashes	No charge	No charge	
Yard debris	No charge	No charge	

**8) HAZARDOUS WASTE - ENVIRONMENTAL DEPOT & ROVER****Environmental Depot**

Household hazardous waste

No charge    No charge

Business hazardous waste ~ Conditionally Exempt Generators are charged by material as stated in hazardous waste hauler contract.

**Rover**

Household hazardous waste

No charge    No charge

**10) BIOSOLIDS**

Sludge per wet ton for disposal (average projected blended rate)	\$88.85	\$86.90	\$1.95
Sludge per wet ton for land application (average projected blended rate)	\$75.87	\$69.58	\$6.29
Sludge per wet ton for alkaline treatment	\$84.28	\$83.30	\$0.98
South Burlington Class A (average projected blended rate)	\$34.43	\$34.20	\$0.23
South Burlington Class B	N/A	\$87.35	

**11) COMPOST**

Per-ton tip fee for post-consumer food waste

\$40.00    \$37.50    \$2.50

**14) FINANCE**

Solid Waste Management Fee per ton

\$27.00    \$22.06    \$4.94